

THESE MINUTES ARE SUBJECT TO APPROVAL BY THE BOARD OF FINANCE

The Board of Finance held a regular on Monday, February 12, 2018 in the Council Chambers at the Municipal Center, 3 Primrose Street, Newtown, CT. Chairman Gaston called the meeting to order at 7:30pm.

Present: James Gaston, Roger Cyr, Mark Boland, Sandy Roussas, Keith Alexander, Steve Hinden

Also Present: Finance Director Robert Tait, First Selectman Dan Rosenthal, BOE Chairman Dr. Michelle Ku, Interm Superintendent Dr. Rodrigue, BOE Director of Business Ron Bienkowski, four members of the public and 1 member of the press

VOTER COMMENT – None

COMMUNICATIONS – Mr. Gaston explained that there are scheduled meetings for the budget. This Thursday, 2/15 is a public Hearing, 2/22 the BOE will come back for questions and the Town will answer questions on 2/26 and 2/28. If the budget isn't passed by 2/28 there will be a final meeting on 3/1.

MINUTES – Ms. Roussas moved to approve the minutes from the 12/28/17 meeting. Mr. Alexander seconded, motion unanimously approved.

FIRST SELECTMAN REPORT – First Selectman Rosenthal reported that they had a call with Standard and Poor's and they did uphold our AAA rating. At the last BOS they ratified a tax relief for 37 Church Hill Road which is across from Lexington Gardens. It is an assisted living community. Teton Capital has not purchased the parcel as of yet and they are in discussions with another town so the tax relief was prudent. This project will pay \$350,000 in property tax once it is fully operational and it is a good use for that parcel. They also moved forward and hired the design firm for the Police Department. There were 4 firms that submitted proposals. All were competent but Kaestle Boos has experience with police facilities.

Last year the town put up part of a matching program with the Federal Government for Castle Hill Farm. Castle Hill Farm has pulled out of that agreement largely because there are issues with the parameters of that grant. They are going to apply for 30 acres of the most developable land. The match would be about \$300,000 to \$320,000 and the bond would have to be amended.

There is a recycling event "Trash Talk" at Edmond Town Hall on March 4 at 1pm. This will answer all your questions regarding recycling and garbage.

FINANCE DIRECTORS REPORT – Mr. Tait reviewed the Synopsis of the Comprehensive Annual Financial Report. (Attachment A). He explained that governmental accounting is organized in funds. The General fund accounts for all the operational activities for the town.

Overall these are good set of financial statements. They were all favorable. The new auditors will be presenting the financials to the Legislative Council.

NEW BUSINESS

BOE Budget Presentation – BOE Chair Dr. Michelle Ku and Interim Superintendent Dr. Rodrigue presented the BOE proposed budget (Attachment B) which is \$76,054,231 or an increase of 2.31%. In the last 5 years there has been a 25% increase in special ed students in the district. But overall enrollment has decreased 11%.

BOS Budget Presentation – First Selectman Rosenthal and Finance Director Bob Tait Director presented (Attachment C). The BOS proposed budget a 2.46% increase.

Transfer – Ms. Roussas moved to transfer \$20,599 from insurance, other than employee benefits to unemployment compensation (\$20,000), Insurance, other than employee benefits (298) and other purchased services (301) (Attachment D). Mr. Boland seconded, motion unanimously approved.

Voter Comments – Dan Weidemann questioned the BOE ESC grant. They used 4.7 and that is what they received 2 years ago. This year they are slated for 4.2. Mr. Tait replied that the revenues in the budget book are correct. The BOE budget is expenses, revenues were just informational. Total revenues equal the BOS and the BOE expenditures in the budget book.

Announcements – None

Having no further business, the meeting was adjourned at 9:02pm

Respectfully Submitted,
Arlene Miles, Clerk

Attachment A
SYNOPSIS

**TOWN OF NEWTOWN,
CONNECTICUT**

-SYNOPSIS-



-SYNOPSIS-

**Comprehensive Annual
Financial Report**

**For The Year Ended
June 30, 2017**

Prepared by:

Finance Department

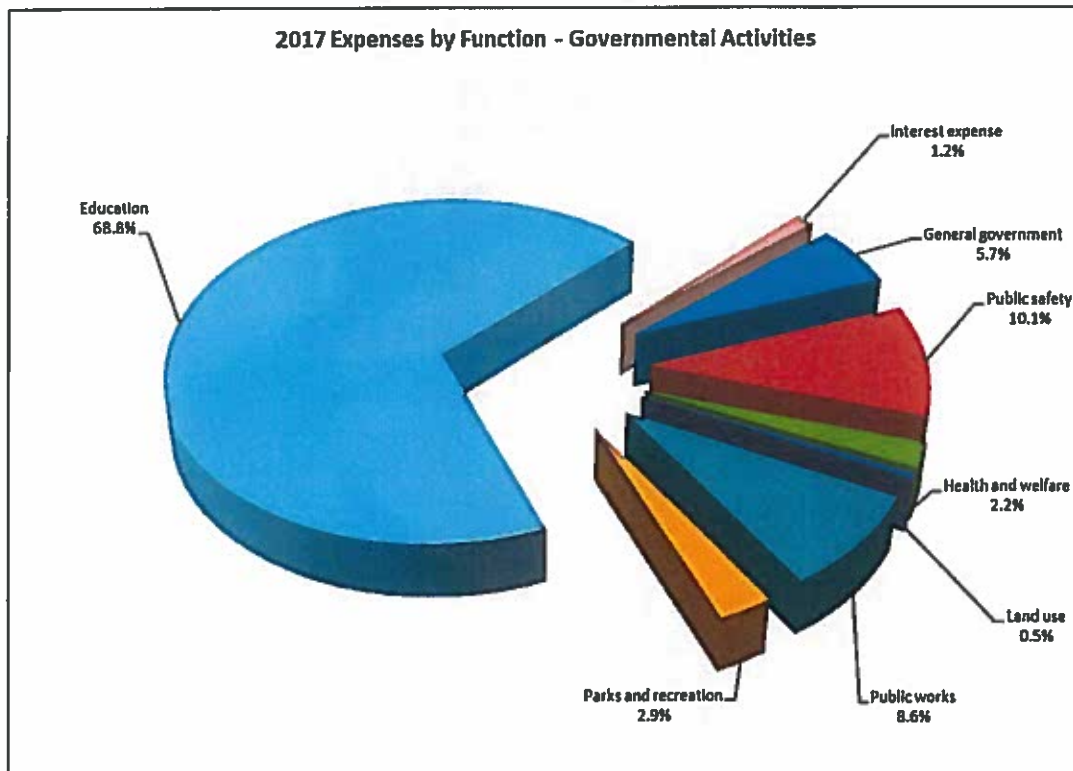
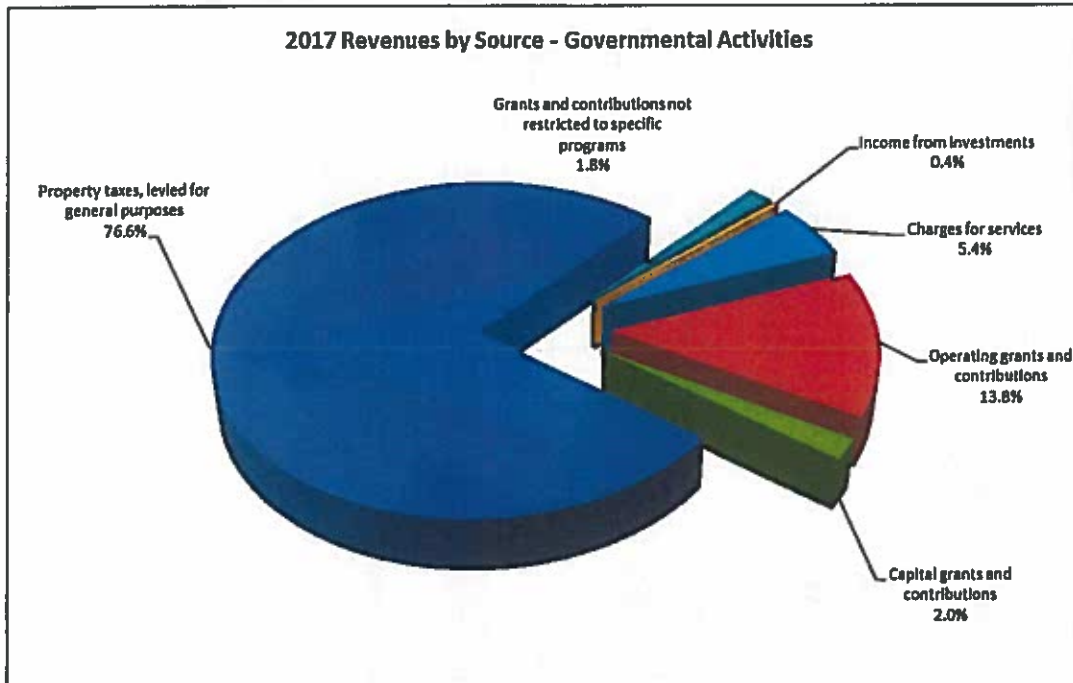
Robert G. Tait, Finance Director

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT MANAGEMENT'S DISCUSSION AND ANALYSIS - Unaudited (Continued)

Government-wide Financial Analysis (Continued)

Change in Net Position (Continued)



SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT

BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2017

	General Fund	Bonded Projects Fund	Other Governmental Funds	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 19,825,528	\$ -	\$ 1,440,986	\$ 21,266,514
Investments	9,981,147	-	2,791,282	12,772,429
Receivables:				
Property taxes and interest, net	2,707,211	-	-	2,707,211
Grants and contracts	13,449	1,316,495	281,314	1,611,258
Loans	-	-	230,053	230,053
Other	350,277	-	469,240	819,517
Due from other funds	2,109,086	6,313,903	2,868,233	11,291,222
Other	2,284	-	40,896	43,180
Total assets	\$ 34,988,982	\$ 7,630,398	\$ 8,122,004	\$ 50,741,384
LIABILITIES				
Accounts payable	\$ 1,749,391	\$ 2,349,096	\$ 591,875	\$ 4,690,362
Accrued payroll	3,773,869	-	152,189	3,926,058
Due to other funds	13,227,736	-	216,700	13,444,436
Unearned revenue	-	-	319,440	319,440
Other	120,810	-	-	120,810
Total liabilities	18,871,806	2,349,096	1,280,204	22,501,106
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenues	2,851,992	-	230,053	3,082,045
FUND BALANCES				
Nonspendable	-	-	650,896	650,896
Restricted	-	6,990,266	3,432,348	10,422,614
Committed	-	-	2,535,021	2,535,021
Assigned	963,885	-	-	963,885
Unassigned	12,301,299	(1,708,964)	(6,518)	10,585,817
Total fund balances	13,265,184	5,281,302	6,611,747	25,158,233
Total liabilities, deferred inflows of resources, and fund balances	\$ 34,988,982	\$ 7,630,398	\$ 8,122,004	\$ 50,741,384

Unassigned fund balance = 10.77% of total budget (two months of operating expenses = 16.67%)

The accompanying notes are an integral part of these financial statements.

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL -
BUDGETARY BASIS - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2017

	Budgeted Amounts			Variance With
	Original	Final	Actual	Final Budget Over (Under)
REVENUES				
Property taxes	\$ 102,461,352	\$ 102,836,991	\$ 103,098,824	\$ 261,833
Intergovernmental	8,917,077	8,541,438	8,181,583	(359,855)
Charges for goods and services	2,223,700	2,223,700	2,227,800	4,100
Investment income	200,000	200,000	248,868	48,868
Other	205,250	205,250	322,597	117,347
Total revenues	114,007,379	114,007,379	114,079,672	72,293
EXPENDITURES				
Current:				
General government	4,525,086	4,536,030	4,364,196	(171,834)
Public safety	10,181,866	10,145,366	9,896,317	(249,049)
Health and welfare	2,848,190	2,850,988	2,807,061	(43,927)
Land use	705,308	703,364	682,416	(20,948)
Public works	9,892,145	9,757,095	9,637,873	(119,222)
Parks and recreation	2,414,273	2,367,273	2,340,378	(26,895)
Education	73,665,065	73,567,123	73,567,123	-
Contingency	200,000	24,452	-	(24,452)
Debt service:				
Principal	6,991,538	6,991,538	6,906,538	(85,000)
Interest and fiscal charges	2,333,936	2,333,936	2,333,701	(235)
Total expenditures	113,757,407	113,277,165	112,535,603	(741,562)
Excess of revenues over expenditures	249,972	730,214	1,544,069	813,855
OTHER FINANCING SOURCES (USES)				
Cancellation of prior year encumbrances	-	-	19,268	19,268
Transfers in	175,000	175,000	225,000	50,000
Transfers out	(424,972)	(905,214)	(905,009)	205
Total other financing sources (uses)	(249,972)	(730,214)	(660,741)	69,473
Net change in fund balances	\$ -	\$ -	883,328	\$ 883,328
Fund balance - beginning			11,666,684	
Fund balance - ending			\$ 12,550,012	

Difference between budget basis fund balance and GAAP basis fund balance is open purchase order amounts which are counted as an expenditure on budget basis (it is a timing difference).

The accompanying notes are an integral part of these financial statements .

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

	Business-type Activities			Governmental Activities
	Sewer Fund	Water Fund	Total	Internal Service Fund
OPERATING REVENUES				
Charges for services	\$ 5,150,537	\$ 261,575	\$ 5,412,112	\$ 14,803,212
Total operating revenues	<u>5,150,537</u>	<u>261,575</u>	<u>5,412,112</u>	<u>14,803,212</u>
OPERATING EXPENSES				
Contracted services	731,301	288,976	1,020,277	-
Utilities	119,594	36,507	156,101	-
Premiums and claims	-	-	-	12,246,338
Administrative and other	185,408	15,452	200,860	1,171,749
Depreciation and amortization	530,705	151,726	682,431	-
Total operating expenses	<u>1,567,008</u>	<u>492,661</u>	<u>2,059,669</u>	<u>13,418,087</u>
Operating income (loss)	3,583,529	(231,086)	3,352,443	1,385,125
NON-OPERATING INCOME (EXPENSE)				
Interest income	37,317	-	37,317	17,249
Interest expense	(76,739)	(32,220)	(108,959)	-
Total non-operating expense, net	<u>(39,422)</u>	<u>(32,220)</u>	<u>(71,642)</u>	<u>17,249</u>
Change in net position before capital contributions	3,544,107	(263,306)	3,280,801	1,402,374
Capital contributions	<u>500,000</u>	<u>-</u>	<u>500,000</u>	<u>-</u>
Change in net position	4,044,107	(263,306)	3,780,801	1,402,374
Net position - beginning	<u>27,650,893</u>	<u>1,382,867</u>	<u>29,033,760</u>	<u>2,743,633</u>
Net position - ending	<u>\$ 31,695,000</u>	<u>\$ 1,119,561</u>	<u>\$ 32,814,561</u>	<u>\$ 4,146,007</u>

Medical self insurance fund balance. Estimate in February 2017 was 3,166,000

The accompanying notes are an integral part of these financial statements.

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
STATEMENT OF CHANGES
IN FIDUCIARY NET POSITION
FOR THE YEAR ENDED JUNE 30, 2017

	Pension and Other Post- Employment Benefits Trust Funds	Private Purpose Trust Fund Sandy Hook Private Purpose Trust Fund
ADDITIONS		
Contributions:		
Employer	\$ 1,983,908	\$ -
Plan members	788,278	-
Other	-	10,510
Total contributions	<u>2,772,186</u>	<u>10,510</u>
Investment earnings:		
Interest and dividends	1,220,434	-
Net change in the fair value of investments	<u>3,845,702</u>	<u>-</u>
	5,066,136	-
Less investment fees	<u>(165,385)</u>	<u>-</u>
Total investment earnings	<u>4,900,751</u>	<u>-</u>
Total additions	<u>7,672,937</u>	<u>10,510</u>
DEDUCTIONS		
Benefit payments	2,282,446	-
Administrative expenses	<u>29,513</u>	<u>-</u>
Total deductions	<u>2,311,959</u>	<u>-</u>
Change in net position	5,360,978	10,510
Net position - beginning	<u>36,265,854</u>	<u>-</u>
Net position - ending	<u>41,626,832</u>	<u>\$ 10,510</u>

14.8% increase

The accompanying notes are an integral part of these financial statements .

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES
BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (Concluded)
FOR THE YEAR ENDED JUNE 30, 2017

	Budgeted Amounts		Actual	Variance With Final Budget Over (Under)
	Original	Final		
Other Financing Sources:				
Cancellation of prior year encumbrances	\$ -	\$ -	\$ 19,268	\$ 19,268
Transfers in	175,000	175,000	225,000	50,000
Total other financing sources	175,000	175,000	244,268	69,268
Total revenues and other financing sources	\$ 114,182,379	\$ 114,182,379	\$ 114,323,940	\$ 141,561
				Concluded

See accompanying Independent Auditor's Report.

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (Concluded)
FOR THE YEAR ENDED JUNE 30, 2017

	Budgeted Amounts		Actual	Variance With Final Budget Over (Under)
	Original	Final		
Land Use	\$ 705,308	\$ 703,364	\$ 682,416	\$ (20,948)
Public Works:				
Highway	6,957,671	6,825,621	6,726,939	(98,682)
Winter maintenance	789,141	789,141	788,243	(898)
Transfer station	1,384,221	1,391,221	1,386,475	(4,746)
Public building maintenance	761,112	751,112	736,216	(14,896)
Total Public Works	9,892,145	9,757,095	9,637,873	(119,222)
Parks and Recreation	2,414,273	2,367,273	2,340,378	(26,895)
Education	73,665,065	73,567,123	73,567,123	-
Contingency	200,000	24,452	-	(24,452)
Debt Service:				
Principal	6,991,538	6,991,538	6,906,538	(85,000)
Interest and fiscal charges	2,333,936	2,333,936	2,333,701	(235)
	9,325,474	9,325,474	9,240,239	(85,235)
Other Financing Uses:				
Transfers out:				
Edmond Town Hall Fund	129,972	129,972	129,767	(205)
Capital and Nonrecurring Fund - Town	295,000	677,300	677,300	-
Capital and Nonrecurring Fund - Non-lapsing	-	97,942	97,942	-
Total Other Financing Uses	424,972	905,214	905,009	(205)
Total Expenditures and Other Financing Uses	\$ 114,182,379	\$ 114,182,379	\$ 113,440,612	\$ (741,767)

Concluded

Savings = 0.65% of
total budget.

See accompanying Independent Auditor's Report.

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
NONMAJOR SPECIAL REVENUE FUNDS (Continued)
FOR THE YEAR ENDED JUNE 30, 2017

	Law Enforcement Fund	Septage Management Ordinance Fund	Fairfield Hills Authority Fund	School Custodial Fund	Adult Education Fund
REVENUES					
Intergovernmental	\$ 89,615	\$ -	\$ -	\$ -	\$ -
Charges for services	-	5,100	15,596	60	184,884
Investment income	-	179	-	-	-
Other	-	-	1,349	-	-
Total revenues	89,615	5,279	16,945	60	184,884
EXPENDITURES					
Current:					
General government	-	-	41,993	-	-
Public safety	40,504	-	-	-	-
Health and welfare	-	830	-	-	-
Parks and recreation	-	-	-	-	-
Education	-	-	-	2,776	175,959
Total expenditures	40,504	830	41,993	2,776	175,959
Excess (deficiency) of revenues over expenditures	49,111	4,449	(25,048)	(2,716)	8,925
OTHER FINANCING SOURCES (USES)					
Transfers in	-	-	-	-	-
Transfers out	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-
Net change in fund balances	49,111	4,449	(25,048)	(2,716)	8,925
Fund balances - beginning	98,139	107,852	170,218	79,463	88,062
Fund balances - ending	\$ 147,250	\$ 112,301	\$ 145,170	\$ 76,747	\$ 96,987

Continued

See accompanying Independent Auditor's Report.

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
NONMAJOR SPECIAL REVENUE FUNDS (Concluded)
FOR THE YEAR ENDED JUNE 30, 2017

	Cemetery Fund	Eichler's Cove Marina Fund	Historic Documents Fund	Cultural Arts Fund	Sandy Hook Special Revenue Fund	Total Nonmajor Special Revenue Funds
REVENUES						
Intergovernmental	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 3,872,809
Charges for services	-	137,000	12,977	5,650	-	4,581,245
Investment income	-	-	-	1,552	-	36,611
Other	-	200	-	45,246	-	671,591
Total revenues	-	137,200	17,977	52,448	-	9,162,256
EXPENDITURES						
Current:						
General government	3,120	-	6,630	-	13,934	1,410,336
Public safety	-	-	-	-	-	773,076
Health and welfare	-	-	-	57,980	-	91,450
Parks and recreation	-	110,691	-	-	-	851,807
Education	-	-	-	-	-	6,160,229
Total expenditures	3,120	110,691	6,630	57,980	13,934	9,286,898
Excess (deficiency) of revenues over expenditures	(3,120)	26,509	11,347	(5,532)	(13,934)	(124,642)
OTHER FINANCING SOURCES (USES)						
Transfers in	-	-	-	-	-	129,767
Transfers out	-	-	-	-	-	(225,000)
Total other financing sources (uses)	-	-	-	-	-	(95,233)
Net change in fund balances	(3,120)	26,509	11,347	(5,532)	(13,934)	(219,875)
Fund balances - beginning	9,453	435,316	24,992	195,994	157,318	2,879,764
Fund balances - ending	\$ 6,333	\$ 461,825	\$ 36,339	\$ 190,462	\$ 143,384	\$ 2,659,889
						<i>Concluded</i>

See accompanying Independent Auditor's Report.

SYNOPSIS

TOWN OF NEWTOWN, CONNECTICUT
COMBINING STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES
AGENCY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

	Balance, July 1, 2016	Additions	Deletions	Balance, June 30, 2017
ASSETS				
Cash and cash equivalents:				
Flexible Spending Fund	\$ 13,821	\$ 129,182	\$ 122,311	\$ 20,692
Student Activities Fund	441,444	1,174,328	1,215,308	400,464
Police Benevolent Fund	199	200	365	34
Performance Bonds Fund	477,214	56,900	149,600	384,514
Total cash and cash equivalents	932,678	1,360,610	1,487,584	805,704
Investments:				
Student Activities Fund	191,116	805	-	191,921
Total assets	\$ 1,123,794	\$ 1,361,415	\$ 1,487,584	\$ 997,625
LIABILITIES				
Due to others:				
Flexible Spending Fund	\$ 13,821	\$ 129,182	\$ 122,311	\$ 20,692
Student Activities Fund	632,560	1,175,133	1,215,308	592,385
Police Benevolent Fund	199	200	365	34
Performance Bonds Fund	477,214	56,900	149,600	384,514
Total liabilities	\$ 1,123,794	\$ 1,361,415	\$ 1,487,584	\$ 997,625

See accompanying Independent Auditor's Report.

NEWTOWN BOARD OF
EDUCATION PROPOSED
OPERATING BUDGET
2018-2019

Newtown Public Schools

Proposed Budget 2018-2019

BOARD OF EDUCATION

Dr. Michelle Ku ~ Chair
Rebekah Harriman-Stites ~ Vice-Chair
Dan Cruson ~ Secretary

Debbie Leidlein **John Vourous** **Andrew Clure** **Dan Delia**

CENTRAL OFFICE

Dr. Lorrie Rodrigue ~ Interim Superintendent of Schools
Jean Evans Davila ~ Assistant Superintendent of Schools

Ron Bienkowski Director Business & Finance	Deborah Mailloux-Petersen Director of Pupil Services	Carmella Amodeo Director of Technology	Gino Faiella Director of Operations
Bret Nichols Director K-12 Counseling	Michelle Hiscavich Director Performing and Fine Arts	Suzanne D'Eramo Director of Human Resources	Mark Pompano Director of Safety

Proposed Budget

2018-2019

Newtown Middle School

Thomas Einhorn
Principal
Jim Ross
Assistant Principal

Newtown High School

David Roach
Interim Principal
Dana Manning
Kimberly Longobucco
Aaron Blank
Assistant Principals

Matthew Memoli
Athletic Director

Reed Intermediate School

Anne Uberti
Principal
Jill Bontatibus Beaudry
Assistant Principal

Hawley Elem School

Christopher Moretti
Principal
Jenna Connors
Lead Teacher

Sandy Hook Elem School

Dr. Kathy Gombos
Principal
Tim Napolitano
Assistant Principal

Middle Gate Elem School

Christopher Geissler
Principal
John Sullivan
Lead Teacher

Head O'Meadow Elem School

Barbara Gasparine
Principal
Carol Danenberg
Lead Teacher

BOE Budget 2018-19

Beginning in September 2017: and progressing: to now:		Request \$	Year-year Change %
Administrators' Initial Budget		\$78,116,598	5.08%
Interim Superintendent's Budget		\$75,990,687	2.22%
BOE Budget Request*		\$76,054,231	2.31%

***BOE Adjustments:**

Elementary AP to lead teacher, maintenance, pay-to-play freeze, technical adjustments: -\$85,500
Network Specialist, Special Ed Contingency, Security/custodial fees: \$149,044
\$63,544

Long Term Influences on the Budget



- The Strategic Plan
- Changes in enrollment
- Contractual obligations and economic factors
- Changes in programs or services

Long Term Influences: Strategic Plan

Newtown Mission

The mission of the Newtown Public Schools, a partnership of students, families, educators and community, is to INSPIRE EACH STUDENT TO EXCEL in attaining and applying the knowledge, skills and attributes that lead to personal success while becoming a contributing member of a dynamic global community.

We accomplish this by creating an unparalleled learning environment characterized by

- **High expectations** · **Quality instruction** · **Continuous improvement** · **Civic responsibility**



Long Term Influences:

Strategic Plan

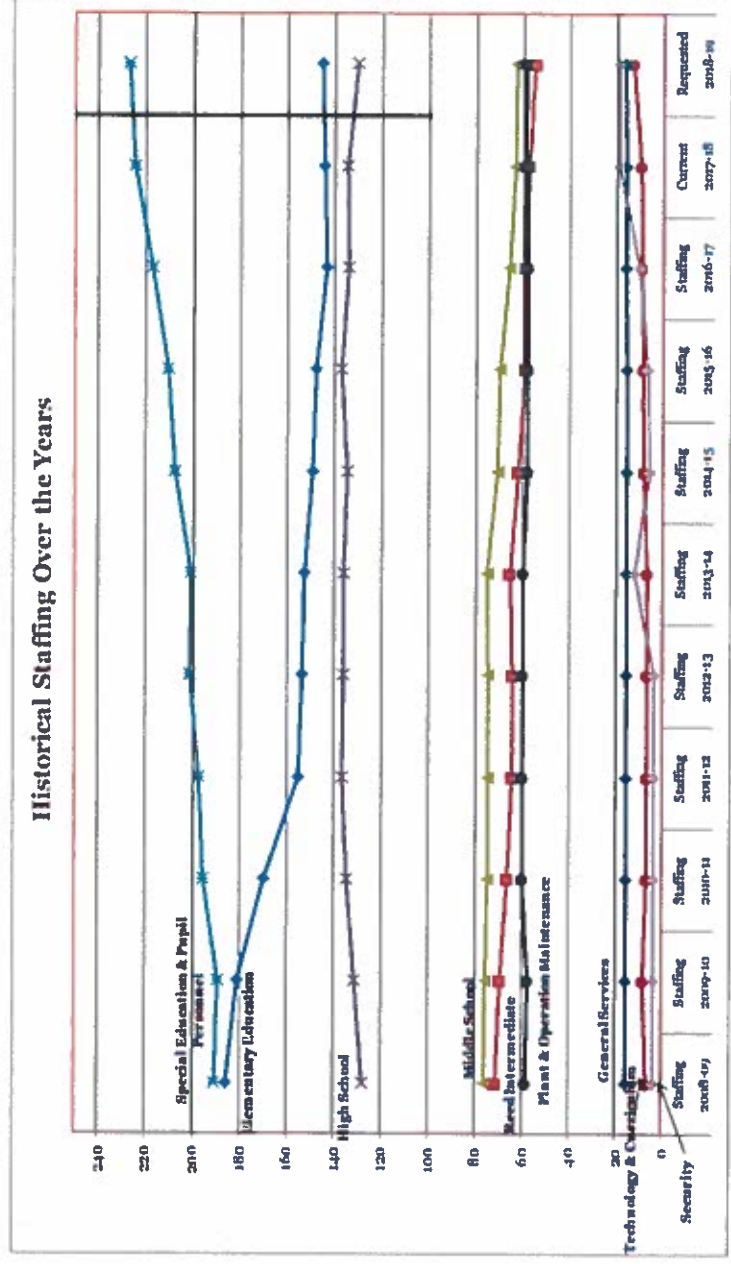


Objectives with specific strategies and action plans to ensure that each student will:

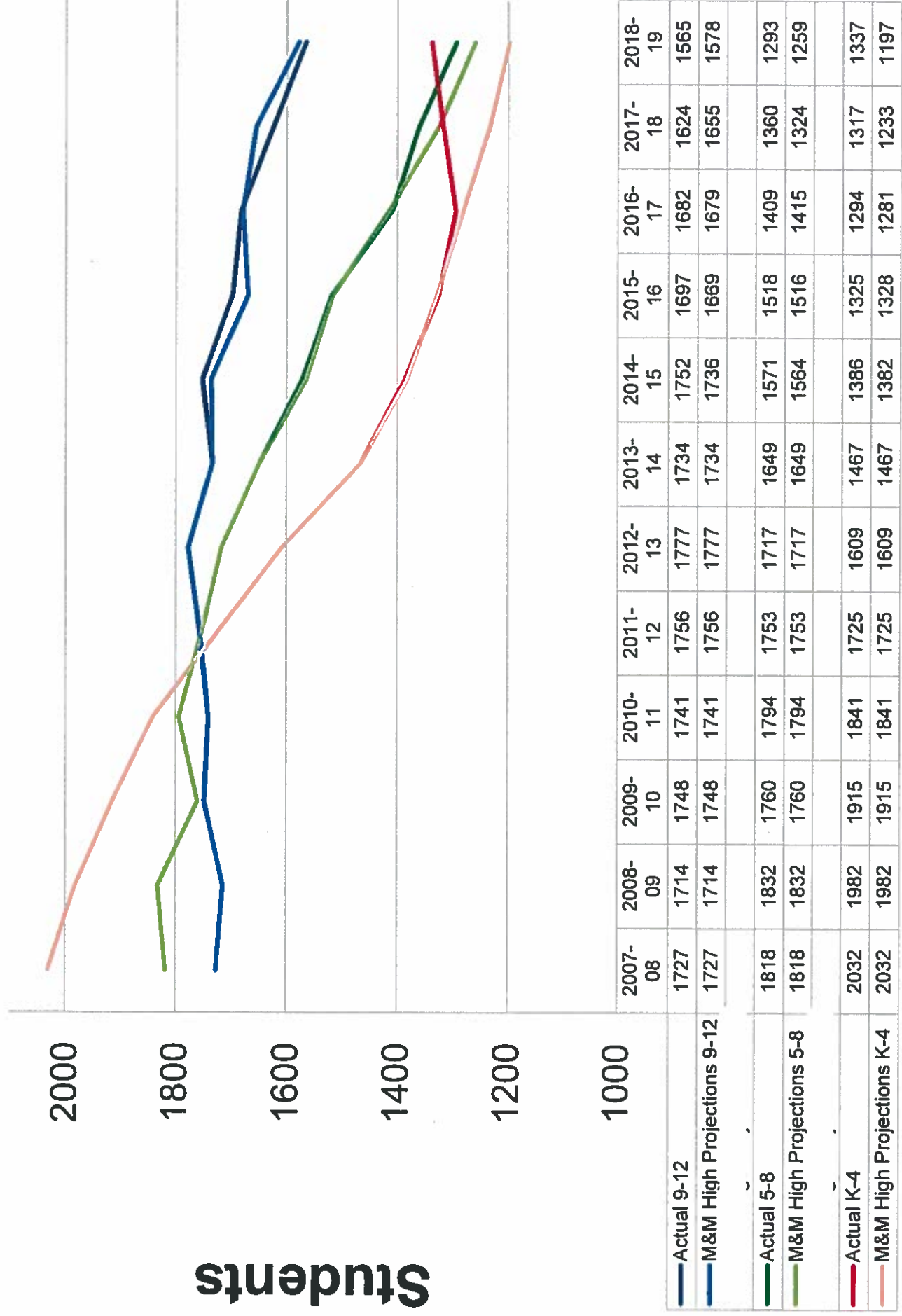
- 1- develop and consistently demonstrate college, career and global readiness skills in problem-solving, critical and creative thinking, collaboration and written and verbal communication
- 2 – develop and demonstrate necessary character attributes for personal well-being and to become contributing members of the local and global communities
- 3 – set and achieve personally challenging goals and demonstrate their learning through multiple modes in addition to formative and summative assessments of learning

In District Enrollment

Year	Enrollment
2007-08	5,628
2008-09	5,602
2009-10	5,490
2010-11	5,451
2011-12	5,298
2012-13	5,126
2013-14	4,880
2014-15	4,738
2015-16	4,554
2016-17	4,422
2017-18	4,369
2018-19	4,263



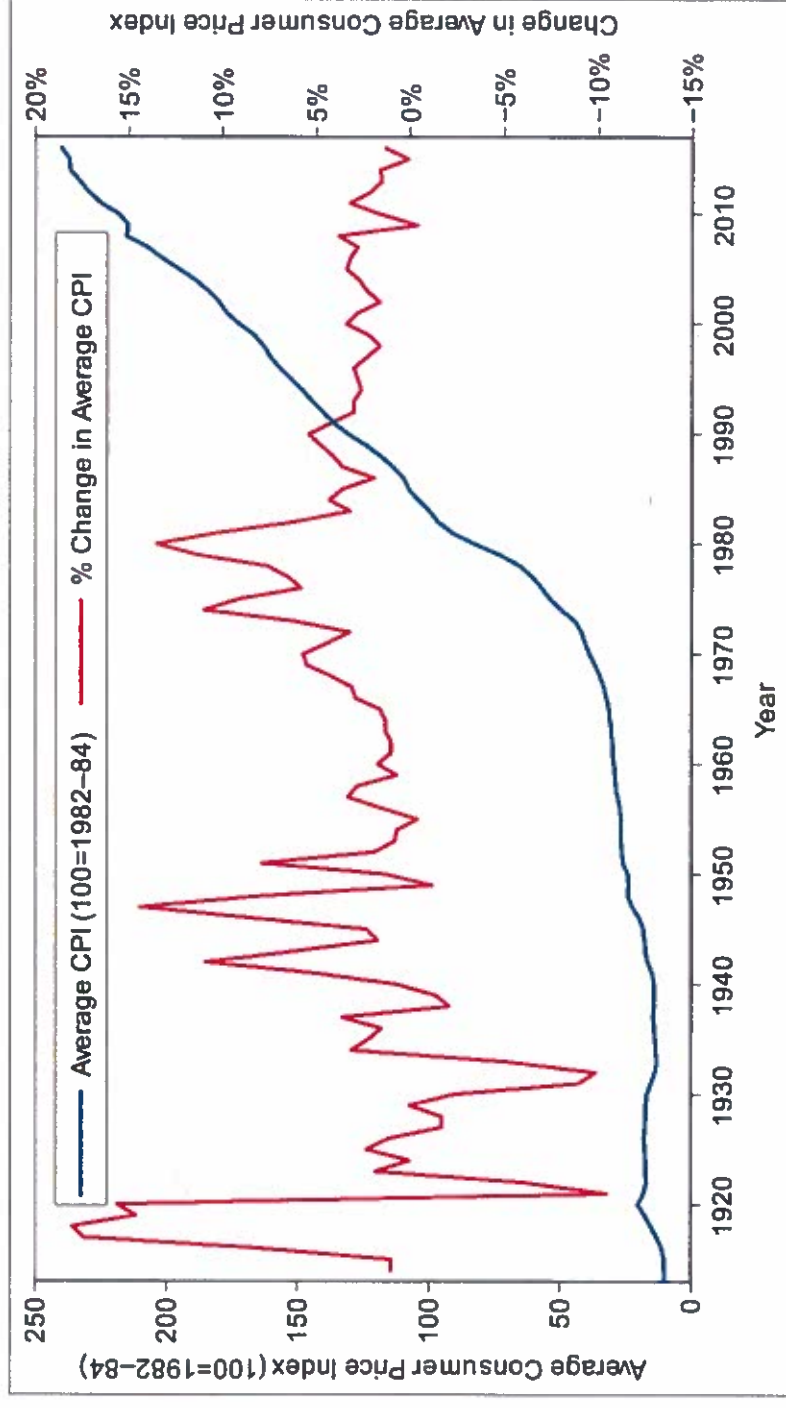
Enrollment: K-4, 5-8, 9-12



Long Term Influences: Contractual Obligations and Economic Factors

- Transportation
- Negotiated Contracts
- Benefits
- Energy

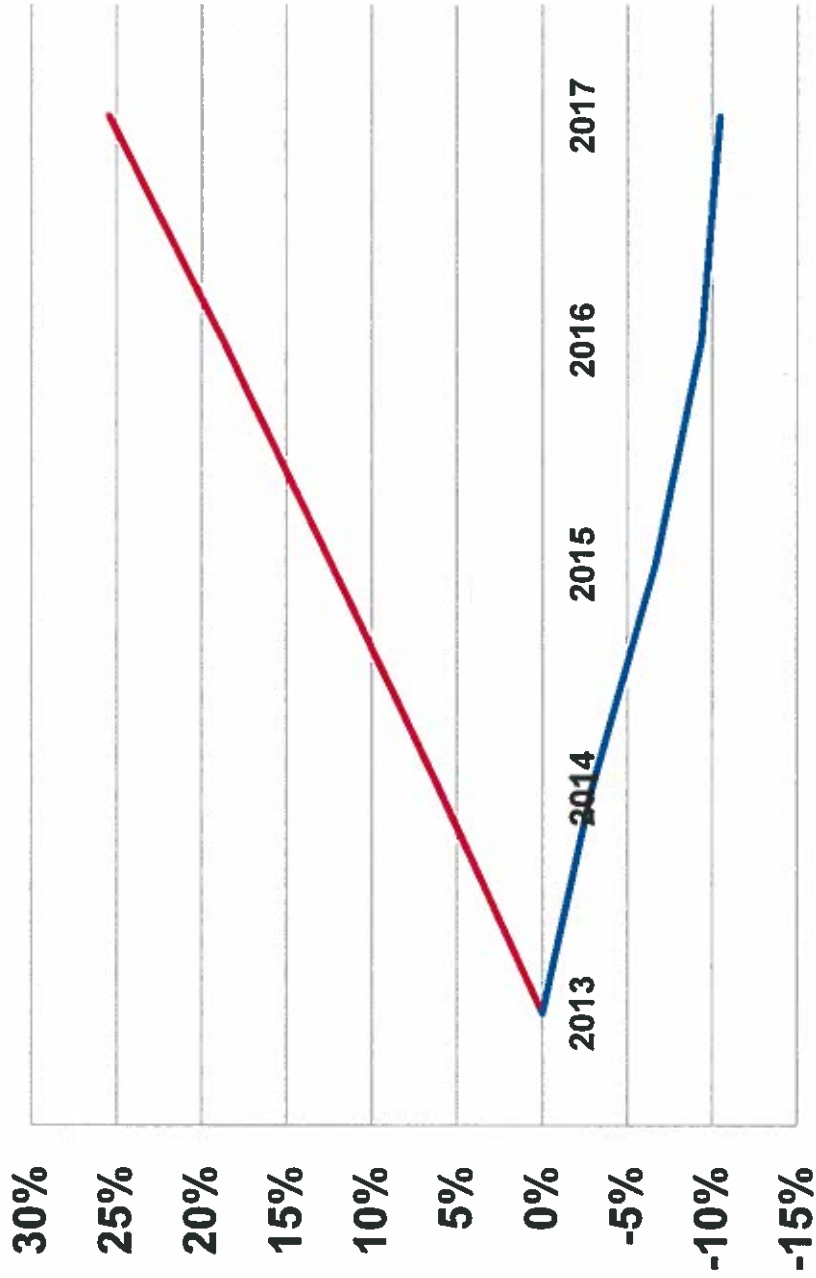
United States Consumer Price Index 1913–2016



Long Term Influences: Change in Programs or Services

Special Education

5 year change

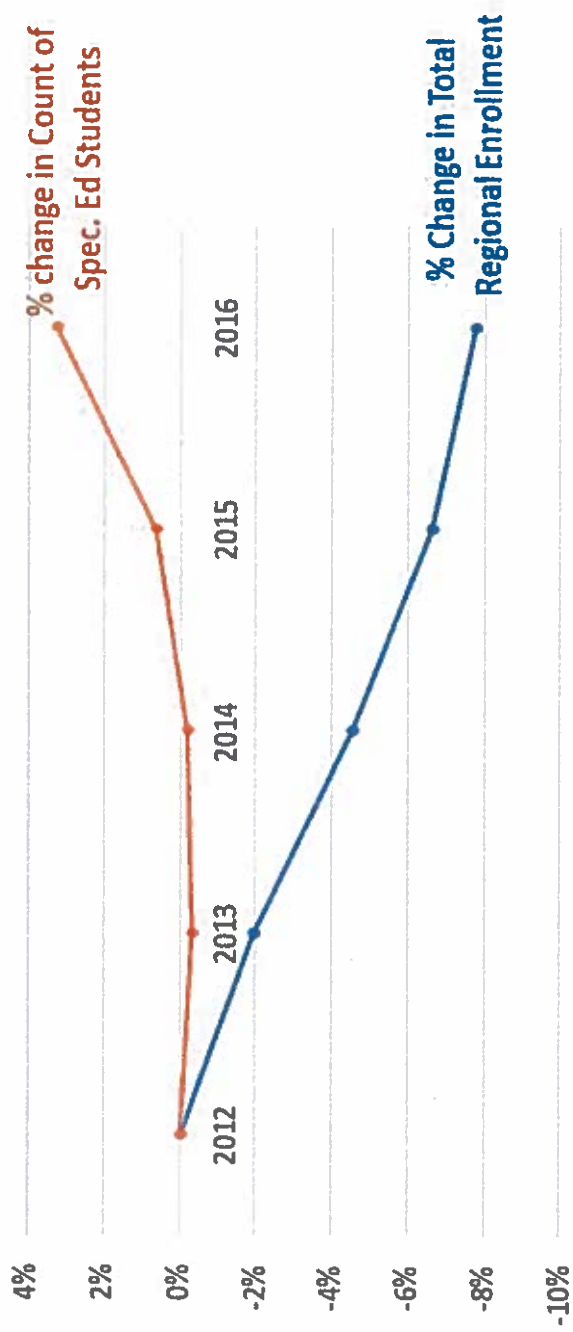


	2013	2014	2015	2016	2017	5 year Change
In-District Special Ed	447	474	504	536	572	+125
District Enrollment	4880	4738	4554	4422	4369	-511

Other Long Term Influences: Special Education



EdAdvance Region Comparison:
Five-Year Total Student Enrollment and **Special Ed. Identification**



	2012	2013	2014	2015	2016	5-Year Change
Total Regional Enrollment	55,291	54,221	52,813	51,715	51,117	-4,174 -7.8%
Count of Spec. Ed Students	6,423	6,402	6,411	6,465	6,635	212 3.3%

Influences on 2018-19 Budget

- Budget Priorities and Educational Goals
- Contractual obligations and economic factors
 - Maintenance
 - Salaries
 - Benefits
 - Supplies
- Enrollment – number of staff
- Changes in programs or services

Influences on the Budget:

Priorities and Goals

District Leadership Education Goals

- ❑ Develop a systemic approach to **social-emotional learning** that includes the use of data and a communication plan that reaches staff, students, parents and community.
- ❑ For K-12 staff to become more aware of and to better understand **personalized learning** and to begin implementing it into curricula.
- ❑ Implement a year-long plan for NGSS (**Next Generation Science Standards**) and strategy application.

BOE Budget Priorities

- ❑ Support funding for **appropriate class sizes** at all levels of instruction.
- ❑ Create a **contingency** item in the budget for **Special Education** enrollment changes.
- ❑ Continue a **level funding** plan for expansion and sustainability of **technology** with access and equity for all students.
- ❑ Create a **level funding** plan for **maintenance of facilities and vehicles**.
- ❑ Continue to pursue **opportunities to share services**, where appropriate, between the Board of Education and all town departments and participate in regional services when they are beneficial to the district.
- ❑ Ensure adequate funding for **mental health resources** to meet student needs

Major Budget Objects

2018-2019

Description	
Salaries	\$48,358,670
Employee Benefits	\$ 11,165,964
Purchased Professional Services	\$ 826,363
Purchased Property Services	\$ 2,175,147
Other Purchased Services	\$ 8,936,502
Supplies	\$ 3,826,131
Property & Equipment	\$ 596,247
Other Objects	\$ 69,207
Special Education Contingency	\$ 100,000
TOTAL OPERATING BUDGET	\$75,054,231

OPERATING BUDGET INCREASE



2.31%

Driving the 2018-2019 Budget

	Cost Increase	% of Budget Increase
Salaries	\$1,258,239	73.4%
Purchased Property Services	\$ 297,325	17.4%
Other Purchased Services	\$ 276,021	16.1%
Supplies & Equipment	\$ 292,348	17.1%
Reductions (Benefits, Purchased Professional Services)	(\$510,376)	(29.8%)
Special Education Contingency	\$ 100,000	5.8%
Total	\$1,713,557	100%

STAFFING

Certified Staffing Changes

FTE

AMOUNT

STAFFING:

Certified Additions

Science Teacher STEM – RIS	1.00	\$ 57,278
2 Extra Classes for Accelerated Math - MS	.29	\$ 19,848
6 Coaches (Cross Country, Unified Soccer & Basketball) - MS		\$ 15,092
Cross Country Asst Coach – HS		\$ 3,976
Social Workers (from SHFG)	1.46	\$130,000
Counselors – Elementary (from EdAdvance grant)	2.00	\$120,858
Psychologist – Reed (from Dalio grant)	1.00	\$ 69,906
Lead Teacher	1.00	\$100,225
Elementary Spanish Teacher – District Wide	.50	\$ 28,639
TOTAL	7.25	\$548,822

Certified Reductions

2 nd Grade Teacher – HAW	-1.00	-\$ 57,278
2 nd Grade Teacher - HOM	-1.00	-\$ 57,278
P.E. Teacher – HOM	-.10	-\$ 4,581
5 th Grade Teachers – RIS	-2.00	-\$114,556
Math Teacher – RIS	-.80	-\$ 45,822
Music Teacher – RIS	-.80	-\$ 45,822
P.E. Teacher – MS	-.50	-\$ 28,639
4 Teachers – HS (English, W/L Chinese, Science, Math)	-4.00	-\$207,502
Assistant Principal	-1.00	-\$130,555
Summer School Teacher – Cont. Ed.		-\$ 3,251
TOTAL	-11.20	-\$695,284
NET TOTAL	-3.95	-\$146,462

STAFFING

Non-Certified Staffing Changes

FTE

AMOUNT

STAFFING:

Non-Certified Additions

Behavioral Intervention (pilot) – HAW	0.93	\$ 17,366
Behavioral Intervention Stipend – HAW/MG		\$ 3,700
SEL Support Para (from Novo grant) – HAW (.93), SH (.93), MG (.79)	2.65	\$ 49,426
Math Para – RIS	0.29	\$ 5,506
TOTAL	3.87	\$ 75,998

Non-Certified Reductions

Unarmed Security - General Services		-\$ 1,228
TOTAL		-\$ 1,228

SUBTOTAL

\$ 74,770

New Staffing - Shared Services

\$ 50,000

NET TOTAL

\$124,770

Staff Positions Supported by Grants in 2018-19

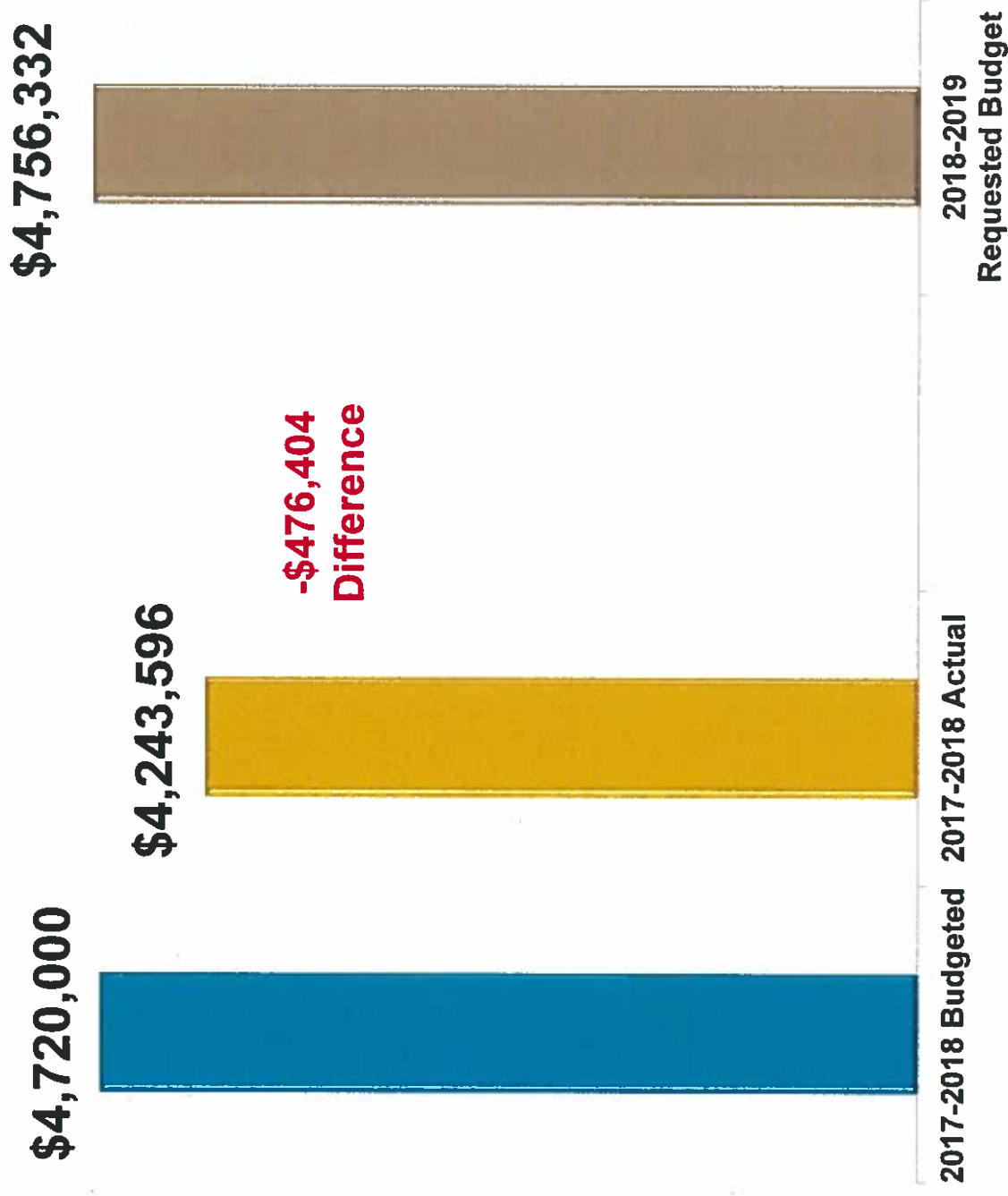
Position	Budget Impact
2 Elementary School Counselors	\$120,282
NMS Social Worker	\$88,634
NMS Psychologist	\$72,215
NHS Social Worker (moving to NHS from RIS)	\$64,968
NHS Special Education Teacher (for FLEX)	\$60,129
K-12 Director of Counseling & Guidance	\$21,777
NHS TAP Social Worker	\$3,000
Elementary school paraprofessionals	\$30,000
SHS Clifford Beers Clinician	\$28,554
Family Assistance Coordinator	\$58,250
ARC	\$20,000
Total	\$567,809

The above positions will be supported by the NoVo Foundation and Sandy Hook Foundation

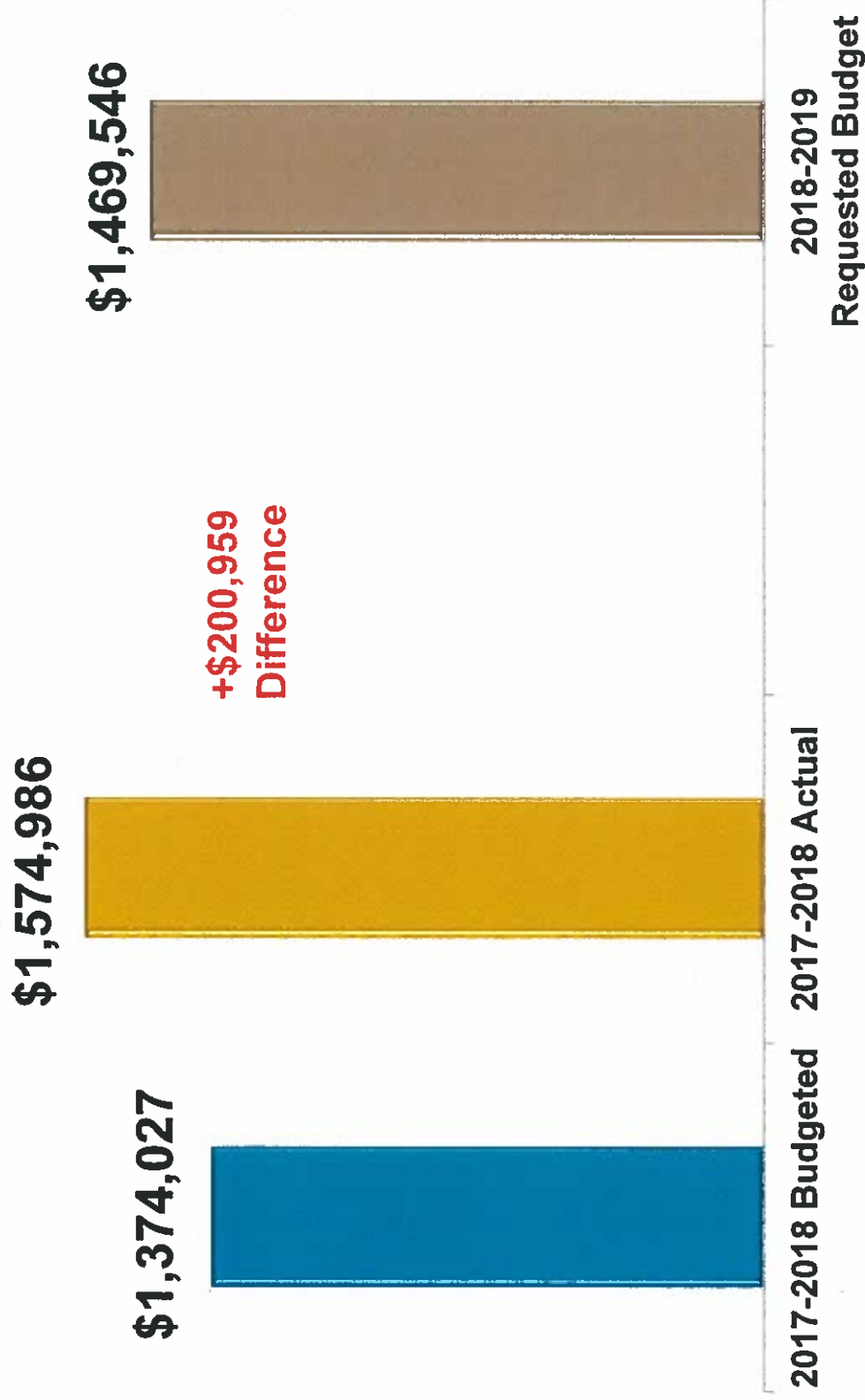
Budget Revenue Sources

	2017		2018	
	Revenue \$	% of Total Budget	Revenue \$	% of Total Budget
Tax Revenue	68,183,617	93.4%	71,220,224	93.6%
Educational Cost Sharing	4,720,000	6.5%	4,756,332	6.3%
Other Grants	22,170	.03%	21,000	0.03%
Local Tuition	30,800	.04%	31,675	0.04%
Pay-to-Participate	7,370	.01%	0	0.00%
Parking Permits	20,000	.03%	20,000	0.03%
Child Development	8,000	.01%	0	0.00%
Miscellaneous Fees	4,000	.01%	5,000	0.01%
Total Funding Sources	72,995,957		76,054,231	

Educational Cost Sharing (ECS)



Excess Cost Grant



Return on Investment – One Measure

2016-17 Spending and SATs

	Net Current Expenditure per Pupil	SAT English L.A. (Meet or Exceed)	SAT Math (Meet or Exceed)
GREENWICH	21,203		
GUILFORD	18,378	Simsbury 93.0%	Avon 79.1%
MADISON	18,094	Madison 91.0%	Simsbury 77.2%
ORANGE	17,972	Granby 89.5%	Glastonbury 74.7%
DISTRICT NO. 5	17,876	Avon 88.3%	Newtown 73.2%
WOODBRIIDGE	17,650	Newtown 87.8%	Madison 72.7%
DISTRICT NO. 15	17,245	Farmington 87.5%	Granby 69.1%
SOUTH		Brookfield 87.0%	Region 15 67.6%
WINDSOR	17,060	Region 15 86.3%	Region 5 67.3%
FAIRFIELD	17,005	Region 5 86.2%	Farmington 66.8%
MONROE	16,774	Cheshire 85.9%	Cheshire 64.8%
SIMSBURY	16,618	Trumbull 85.8%	Trumbull 64.3%
NEWTOWN	16,551	Fairfield 85.5%	Guilford 63.2%
FARMINGTON	16,470	Greenwich 84.6%	Fairfield 62.5%
AVON	16,239	Glastonbury 84.4%	Greenwich 62.1%
GLASTONBURY	16,085	Guilford 84.3%	Monroe 61.4%
NEW FAIRFIELD	15,987	Monroe 84.3%	West Hartford 60.8%
TRUMBULL	15,980	West Hartford 81.3%	Brookfield 59.9%
WEST		South Windsor 81.1%	South Windsor 58.8%
HARTFORD	15,761	New Fairfield 79.8%	New Fairfield 42.9%
CHESHIRE	15,598	Connecticut 65.4%	Connecticut 41.3%
GRANBY	15,252		
BROOKFIELD	14,524		

Return on Investment

Successes with minimal to low increases in spending:

- Change in school start times – health of adolescents
- 2017 Connecticut HS Principal of the Year
- 2017 Connecticut finalist in America's Greatest School Nurse
- Added STEM programming
- Social and emotional supports
- Safety and Security
- Curriculum development with a focus on Next Generation Science Standards
- Commitment to personalized learning and concept-based curriculum
- Expansion of elementary school Spanish program
- Grant acquisition to enhance programs and supports
- Growing Unified Sports program
- National recognition for Lunch Love program
- Commitment to accelerated math pathways

5 Year Average Request from DRG-B

											Proposed		
DRG-B	2014/15	2015/16	2016/17	2017/18	2018/19	5 year average							
Brookfield	4.66%	2.44%	4.19%	2.28%	6.40%	3.99%							
West Hartford	3.77%	2.53%	3.55%	4.65%		3.63%							
Farmington	2.69%	3.70%	4.37%	2.13%		3.22%							
Fairfield	2.99%	3.29%	2.59%	3.12%	3.10%	3.02%							
Avon	2.78%	2.66%	1.64%	2.68%	3.57%	2.67%							
Cheshire	3.61%	3.50%	1.57%	1.05%	3.40%	2.63%							
Madison	2.03%	2.49%	3.65%	2.03%	2.08%	2.46%							
South Windsor	1.94%	4.71%	1.98%	-0.76%	3.97%	2.37%							
New Fairfield	2.43%	1.34%	3.18%	0.00%	4.87%	2.36%							
Trumbull	2.18%	2.34%	1.77%	1.42%	3.72%	2.29%							
Guilford	2.97%	2.49%	1.99%	1.99%	1.87%	2.26%							
Regional District 15	2.79%	2.48%	2.86%	0.79%		2.23%							
Greenwich	2.10%	2.00%	2.22%	2.00%	2.62%	2.19%							
Amity	3.53%	1.86%	1.99%	1.26%	1.87%	2.10%							
Glastonbury	3.31%	2.21%	1.90%	0.00%	2.20%	1.92%							
Monroe	1.68%	1.75%	2.43%	0.00%	1.84%	1.54%							
Newtown	0.42%	0.34%	3.18%	0.92%	2.31%	1.43%							
Simsbury	1.05%	1.30%	1.51%	0.99%		1.21%							
Granby	1.90%	2.39%	-0.36%	0.79%		1.18%							

*Data compiled by Michelle Ku, 1/30/2018. Data does not come from the Newtown BOE or district offices.

Keeping Our Students in Mind....



Board of Selectmen Proposed 2018-19 Budget Presentation

RIGHT TO THE POINT:

- BOARD OF SELECTMEN 2018-19 PROPOSED BUDGET INCREASE = 2.46%.
- WITHOUT THE \$250,000 PROPOSED INCREASE IN ROADS THE BUDGET INCREASE WOULD BE 1.84%.

Board of Selectmen Proposed 2018-19 Budget Presentation

BUDGET PRIORITIES:

- Keeping the budget increase as low as possible, while preserving same services, while increasing the road account by \$250,000.
- New purchasing agent position shared with the Board of Education which would centralize purchasing and generate efficiencies and savings.
- Implement the new pension actuarial calculation method (best practice) and reduce the pension discount rate from 7.5% to 7.0% as recommended by the Pension Committee.
- Replace capital equipment taken out of this budget, by First Selectman, using any 2017-18 budget surplus (if possible) by requesting transfers to capital non recurring.

Board of Selectmen Proposed 2018-19 Budget Presentation

Capital Items taken out of department request to be funded by 2017-18 budget surplus (if available):

<u>Department</u>	<u>Amount</u>	<u>Description</u>	
Information Technology	8,000	Maintenance on private fiber	
	150,000	Capital items ***	
Fire	15,200	Personal protective equipment	
Police	15,800	Capital items	
Emergency Mgt	5,000	Capital items	
Public Building Maintenance	39,000	3 - fueling dispensers and pumps	*** IT capital items:
	7,000	Overhead door	
Highway	135,000	Rail tractor/mower	Remote management cards 10,000
			Solid state storage 20,000
Fire			Replace aging storage with solid state 40,000
			Replace unsupported switches 10,000
Parks & Recreation	39,000	Fire marshals pickup truck	Building inspector "in field" technology 6,000
			Upgrade and consolidate VM enviroment 25,000
	65,000	Heavy duty pick up truck	Establish second internet connection 14,000
			Outside cameras at municipal center 25,000
Total	479,000		150,000

Board of Selectmen Proposed 2018-19 Budget Presentation

Summary by Object Code:		2018 - 2019		Increase / (Decrease)	Percent Change
<u>BOARD OF SELECTMEN BUDGET:</u>	<u>2017 - 2018 AMENDED</u>	<u>BOS PROPOSED</u>			
MUNICIPAL SERVICES:					
WAGES & SALARIES	12,148,107	12,467,486	319,379		2.6%
FRINGE BENEFITS	5,741,585	5,859,893	118,308		2.1%
INSURANCE	1,160,500	1,120,500	(40,000)		-3.4%
OPERATING EXPENSES	7,095,851	7,358,745	262,894		3.7%
CAPITAL	2,453,342	2,762,582	309,240		12.6%
CONTINGENCY	179,000	120,000	(59,000)		-33.0%
CONTRIBUTIONS TO OUTSIDE AGENCIES:					
TOWN AGENCIES	2,317,044	2,339,550	22,507		1.0%
OTHER AGENCIES	53,842	53,842	-		0.0%
TOTAL MUNICIPAL SERVICES	31,149,271	32,082,599	933,328		3.0%
CAPITAL FINANCING - DEBT SERVICE	8,937,068	8,990,368	53,300		0.6%
TOTAL BOARD OF SELECTMEN BUDGET	40,086,339	41,072,967	986,628		2.5%

Board of Selectmen Proposed 2018-19 Budget Presentation

Wages & Salaries			2.6%	\$319,000
General wage increase	(2.25%)			\$235,000
Overtime				\$ 8,000
Purchasing shared position (with BOE)				\$ 44,000
Police salary steps				\$ 16,000
Staff changes				\$ (5,000)
Salary enhancements				\$ 21,000
TOTAL				\$319,000

Board of Selectmen Proposed 2018-19 Budget Presentation

STAFF CHANGES:

<u>DEPT./POSITION</u>	<u>AMOUNT</u>
Purchasing:	
Purchasing Agent	\$50,000
Planning Department:	
Zoning Liaison Officer	(\$10,000)
Senior Services:	
Part Time Senior Aide (start 4/1/2019)	\$5,000

Board of Selectmen Proposed 2018-19 Budget Presentation

SALARY ENHANCEMENTS:

<u>DEPT/POSITION</u>	<u>AMOUNT</u>	<u>JUSTIFICATION</u>
<u>Selectmen</u>		
Executive Assistant	\$6,000	Enhancement 2 of 2
<u>Information Technology</u>		
Director	\$10,000	Reflects responsibility (1 of 2)
<u>Fire</u>		
Deputy Fire Marshal	\$2,000	Reflects responsibility
<u>Parks & Recreation</u>		
Parks – Operations Supervisor	\$2,000	Reflects responsibility
<u>Senior Services</u>		
Director	<u>\$1,000</u>	Reflects responsibility
TOTAL	\$21,000	

Board of Selectmen Proposed 2018-19 Budget Presentation

Fringe Benefits	2.1%	\$118,000
Pension Contribution (interest rate & actuarial funding method change)		
Police		\$165,000
Town		\$125,000
Medical Self Insurance (7.5% decrease based on claims experience)		\$(240,000)
Social Security Contributions		\$ 26,000
Other Employee Benefits		\$ 32,000
Other		<u>\$ 10,000</u>
TOTAL		\$118,000

Board of Selectmen Proposed 2018-19 Budget Presentation

Insurance	-3.4%	-\$40,000
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Worker's Compensation 0% increase & General Liability Insurance -3% decrease.

Board of Selectmen Proposed 2018-19 Budget Presentation

Operating Expenses	3.7%	\$263,000
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Registrars – professional services – elections	25,000
Information Technology – hardware/software maintenance	27,000
Police – dues, travel & education	7,000
Highway – repair and maintenance	10,000
Winter Maintenance – contractual services	10,000
Winter Maintenance – salt	64,000
Transfer Station – contractual services	49,000
Parks & Recreation – contractual services	33,000
Other Misc.	<u>38,000</u>
Total	263,000

Board of Selectmen Proposed 2018-19 Budget Presentation

Capital	12.6%	\$309,000
Highway – Road Improvements		\$250,000
Other Department Capital:		
Information technology		22,000
Police		10,000
Highway		28,000
Parks & Recreation		(10,000)
Misc. Other		<u>9,000</u>
TOTAL		309,000

Board of Selectmen Proposed 2018-19 Budget Presentation

Contingency	-33.0%	-\$59,000
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To attain the goal of achieving the smallest possible budget increase request, at the same time increasing the roads account by \$250,000, it was decided to reduce the contingency account from \$200,000 (adopted) to \$120,000.

This reduces the flexibility in the budget. It requires stricter attention to budget detail by the department heads.

Board of Selectmen Proposed 2018-19 Budget Presentation

Agencies	1.0%	\$22,000
Library		17,000
Edmond Town Hall		8,000
Health District		-0-
Other Agencies		<u>(3,000)</u>
TOTAL		\$22,000

Board of Selectmen Proposed 2018-19 Budget Presentation

Debt Service	0.6%	\$53,000
Current debt service schedule decreases by		(769,000)
Planned new bonding in February 2018-19 debt service		1,072,000
Premium from new issue to be applied to interest		<u>(250,000)</u>
TOTAL		\$53,000

Board of Selectmen Proposed 2018-19 Budget Presentation

<u>SUMMARY BY FUNCTION:</u>					
		2017 - 2018	2018 - 2019		
		Amended	Board of Selectmen		
		<u>Budget</u>	<u>PROPOSED</u>	Increase / (Decrease)	
				\$	%
BOARD OF SELECTMEN:					
GENERAL GOVERNMENT		4,518,075	4,644,136	126,061	2.8%
PUBLIC SAFETY		10,084,855	10,388,215	303,360	3.0%
PUBLIC WORKS		9,863,190	10,378,693	515,503	5.2%
HEALTH AND WELFARE		1,564,349	1,548,499	(15,850)	-1.0%
PLANNING		826,087	825,853	(235)	0.0%
RECREATION & LEISURE		3,745,209	3,808,308	63,099	1.7%
CONTINGENCY		179,000	120,000	(59,000)	-33.0%
DEBT SERVICE		8,937,068	8,990,368	53,300	0.6%
OTHER FINANCING USES		368,505	368,895	390	0.1%
TOTAL BOARD OF SELECTMEN		40,086,339	41,072,967	986,628	2.5%

Going thru the detail Board of Selectmen budget book
(with BOE line item & preliminary revenue estimates)



TOWN OF NEWTOWN
APPROPRIATION (BUDGET) TRANSFER REQUEST

12/27/17

301

AFTER 336 DAYS >>>>(1), (2), (3), (5) & (8) ANY AMOUNT FROM CONTINGENCY>>>> ALL SIGN OFF