### THESE MINUTES ARE SUBJECT TO APPROVAL BY THE BOARD OF FINANCE

The Board of Finance held a regular on Thursday, February 16, 2017 in the Council Chambers at the Municipal Center, 3 Primrose Street, Newtown, CT. Chairman John Godin called the meeting to order at 7:30pm.

**Present:** James Gaston, John Godin, Sandy Roussas, Aaron Carlson, Kelley Johnson, Mark Boland

Also Present: First Selectman Pat Llodra, Finance Director Robert Tait, Dr. Erardi, Ron Bienkowski, Amy Mangold, Sheila Torres, Marot Hall, Ed Marks, Meryl Harrison, Bill McCarthy, 25 members of the public and 2 members of the press

**VOTER COMMENT** – Dan Wiedemann, 13 Clear View Drive – Opposed to sending the letter to President Trump.

Kenneth Schaefer, 4 Castle Meadow Road – Questioned the cost of running the Transfer Station compared to everything else and doesn't understand why \$1.4 million is being budgeted for that.

Jason Zetoff, 16 Lakeview Terrace – Is in favor of signing the letter to Present Trump.

**COMMUNICATIONS** – There is communication from the Chairman of the Board of Education stating that they are signing the letter to President Trump as a board (Attachment A).

MINUTES – Mr. Gaston moved to approve the minutes of the February 13, 2017 meeting. Ms. Johnson seconded, motion unanimously approved.

FIRST SELECTMAN REPORT – First Selectman Llodra handed out items of interest; the winter storm report, the special appropriation and time line according the new charter, the Uniform Chart of Accounts/Accounting Manual for Municipalities from the Office of Policy and Management and CCM-CRCOG on-line salary survey registration for members to sign up(Attachment B)

### FINANCE DIRECTORS REPORT - None

### **NEW BUSINESS**

Further discussion of the Board of Selectman 2017-2018 Budget –Dr. Erardi explained that there was an ongoing initiative to investigate shared services between the Town and the Board of Education. What they learned from the event was just how much is already in place. A Purchasing Agent is part of the process and an important conversation to have.

First Selectman Llodra explained that they went to the staff that worked on the proposal for the Purchasing Agent to compile the responses to the questions put forth. (Attachment C). If the Board of Finance thinks there is merit to the request then the change in the proposed budget

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needs to be made when it is forwarded to the Legislative Council. She then reviewed the questions and answers.

The question of how to measure the success of the position after a year was presented. First Selectman Llodra explained that it is difficult to quantify. One of the benefits they anticipate is reducing the pressure they are putting on department heads, currently those people are taking time out of their work to do work they are not skilled for. There is a question if they are spending to save and if you can look at cost savings in the bids to quantify it. Mrs. Llodra also explained that prices change year to year so it is hard to measure that way.

There are materials that are purchased for the Town and the BOE that we can purchase in bulk but we don't have the recourses to do the research. There is an expertise to purchasing and currently they have department heads that have expertise in their department, not in purchasing.

They are currently purchasing items through consortiums when possible.

There would be supervision by both the Town and BOE and current purchasing oversight mechanisms would remain.

This was not brought up in the current budget proposals because of the fiscal constraints that challenge the Town. Is this the right time to share in the new position? Both the Town and BOE wanted to have the conversation to help tease it out to look at the advantages and disadvantages.

An assessment from departments of how much time they use for purchasing was requested.

Edmond Town Hall Board of Managers – Sheila Torres and Margot Hall presented highlights to their budget (Attachment D). The Board has done a lot of work looking to the future as to how they can become self sustaining and grow. They participated in visioning workshop and are developing a business plan. They have challenges of which is the building; it is old and needs maintenance. Upgrades are requested such as equipment that would help with performances and much needed upgrades to the bathroom.

Mr. Tait explained that they do have flexibility and showed the board the audit for ETH (Attachment E). They looked at the audit and explained that they have access to funds in their fund balance for their capital. Ms. Torres explained that they are not comfortable with spending the fund balance down to \$35,000, the building is 80 years old.

Cyrenius Booth Library – Beryl Harrison and Bill McCarthy presented (Attachment F). They explained that year over year the change in their budget was primarily salary and benefits. In FY 15/16 the contribution from Friends of the Library was \$110,000 and they are anticipating the same this year. Friend of the Library holds them accountable how the money is spent. They will not advance installment number two until the first one is spent down.

Parks & Recreation - Amy Mangold and Ed Marks spoke about their proposed budget. The increase is mainly to do with the additional maintainer position. They reduced their initial request in capital to put in the new position. They have added more responsibilities but have not

added personnel. They have had to prioritize and stop doing some tasks as they take on new ones. They try to stay true to their mission.

They manage the contract for landscaping on the FFH campus and the FFH Authority was paying for contract. Slowly the resources have been taking away from the FFH Authority and moved to Park & Rec.

Subcontracting the additional need for the maintainer is not desirable because there are many times the need is part of the functions done by the current staff and their expertise. A copy of the January Parks and Field report was distributed (Attachment G).

Medical Benefits – Mr. Tait presented (Attachment H). Mr. Tait's calculations and the more robust calculation from the consultant are very close, two different methods but the same outcome.

Pension – Mr. Tait presented the 17-18 Pension Contribution (Attachment I) – The Pension Board recommended they change to the Entry Age Normal method. This puts them on a good footing and is more level funding.

In November they changed the custodian of the pension and they are doing very well.

Letter to President Trump re Sandy Hook Hoaxer – The proposed letter was discussed. Mr. Gaston moved to support the letter to President Trump, Ms. Johnson seconded. Motion fails 4 No (Roussas, Carlson, Godin, Boland) to 2 YES (Gaston, Johnson)

Voter Comments - None

Announcements - None

Having no further business, the meeting was adjourned at 10:16pm

Respectfully Submitted, Arlene Miles, Clerk



### Arlene Miles <arlene,miles@newtown-ct.gov>

### Fwd: Trump Itr.

1 message

John Godin <jgodin1312@gmail.com>

Thu, Feb 16, 2017 at 4:44 AM

To: Sandy Roussas <sandyroussasBOF@gmail.com>, Mark Boland <markbolandbof@gmail.com>, Jim Gaston <okjt@aol.com>, Aaron Carlson <aaron4newtown@gmail.com>, Kelley Johnson <kelleytjohnson@gmail.com> Cc: Arlene Miles <arlene.miles@newtown-ct.gov>

Hi Guys,

I will be adding this email to "Communications" during tonight's meeting and my apologies for not sending it out last night when you received a flurry of emails from me.

Arlene.

Please post this as an addendum to our Minutes after tonight's meeting.

Best,

John

Begin forwarded message:

From: Pat Llodra <pat.llodra@newtown-ct.gov>

Subject: Fwd: Trump ltr.

Date: February 8, 2017 at 1:59:44 PM EST To: John Godin <jgodin1312@gmail.com>

This communication should also be shared.

Hello Pat, Mary Ann, and John,

The Board of Education voted tonight to sign the letter by Feb 20th. The intent of the Board, as discussed at the meeting, is that the Board of Education feels that the letter is important and should be sent whether other Boards sign on or not. The date allows other Boards to have met at least once in case they choose to sign as well but to avoid further delay.

The Board was aware of the multiple views expressed by community members and families of loss and there was discussion and concern about possible unintended harm. The Board was understood that the BOE might end up being the only signatory but the Board Member comments indicated a resolve to ensure that the Board of Education is on record to condemn those that dispute the truth of the Tragedy.

The vote was 5-1 in favor of the signature with all Board Members understanding that voting to send such a letter was an unusual circumstance. I believe that the Board of Education weighed the aspects of this issue carefully before coming to a decision and I hope that your Members understand that and will give it similar consideration.

-Keith BCC: NBOE

Respectfully,

Keith Alexander Chair, Newtown Board of Education http://www.newtown.k12.ct.us/

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### Office of Policy and Management

### **Municipal Financial Services**

### Uniform Chart of Accounts / Accounting Manual for Municipalities

A well-designed chart of accounts is a fundamental of any financial accounting system. In addition to organizing financial activities and transactions, it also offers a consistent classification structure for accounting and financial reporting. The chart of accounts should be viewed as part of a complete financial information system that links the operations of various departments, agencies and offices. The Uniform Chart of Accounts (UCOA) developed by the State of Connecticut for its municipalities and school districts was developed after working extensively with municipal and school district officials for a chart of accounts that met their needs and that could be used uniformly across all municipalities and local boards of education.

State Law requires municipalities and school districts to annually file reports with OPM and SDE, respectively, prepared in accordance with the UCOA. Presently, there is no requirement for municipalities or school districts to replace their current chart of accounts with the UCOA.

In addition to the UCOA, the Office of Policy and Management has developed an Accounting Manual for municipalities to assist municipalities in understanding the UCOA, including reporting in accordance with the UCOA. The accounting manual also includes information that can assist municipalities on implementing the UCOA into their financial accounting systems.

Click below to download the UCOA and/or the UCOA User Manual.for Municipalities:

Uniform Chart of Accounts (UCOA)

UCOA User Manual for Municipalities

### Conversion to the UCOA

Municipalities and school districts are strongly encouraged to adopt the UCOA when they are undergoing a financial accounting system conversion, or if they determine their current chart of accounts is not accommodating their needs. In addition, municipalities should work with their educational counterpart to convert to the UCOA, where applicable and practicable and especially if each organization is using the same accounting system. The State considers "Conversion" to the UCOA to mean use of the UCOA segments to at a minimum, the Object level within the local accounting system.

### Mapping versus Converting

In order to facilitate reporting by municipalities and school districts in accordance with the UCOA without requiring municipalities and school districts to implement the UCOA into their local accounting systems, the State of Connecticut is using a mapping approach. It must be emphasized that Mapping and Converting are not the same.

<u>Mapping</u>: Mapping is simply a mechanism to achieve reporting. Mapping involves creating a crosswalk (or map) between a local chart of accounts, on a segment by segment basis, to the UCOA within a cloud-based electronic platform. An electronic file (i.e., a trial balance file) may then be sent to the cloud-based platform, which is then compared against the map, and the local account balances and amounts are crosswalked to their corresponding UCOA accounts, allowing for uniform reporting. Through mapping, the local accounting system remains unchanged.

The mapping conducted to date was not intended to be and is not a one-for-one mapping from each and every account that exists in the local chart of accounts to its UCOA counterpart.

<u>Converting</u>: Converting means implementing the UCOA into the underlying financial accounting system of the municipality and/or school district. The classification structure of the newly adopted UCOA would be

### Welcome to the New CCM-CRCOG On-Line Salary Survey!

Cities and towns across Connecticut now have access to a robust on-line salary survey tool with extensive reporting capabilities, thanks to an exciting new partnership between the Connecticut Conference of Municipalities (CCM) and the Capitol Region Council of Governments (CRCOG)—and a generous grant from the CT Office of Policy and Management.

Through this site, you can enter and save salary and benefit information for your community, benchmark yourself against peer municipalities and run reports to facilitate important HR decision-making efforts.

Log In or Register to continue.

▲ Cities and towns are encouraged to register now so CCM can activate their accounts. Watch for a confirmation email after you complete your registration process. Thank youl

- If you have questions concerning your registration or your survey please contact CCM via email at kmunro@ccm-ct.org (mailto;kmunro@ccm-ct.org) or via telephone at 203-498-3071.
- If you experience technical errors please submit a ticket via our help desk system (https://portal2.ccat.us/helpdesk/welcome/CT+Municipal+Data+Survey+App)/cation)



Please watch our 2<sup>nd</sup> webinar for more information: webinar on youtube (https://youtu.be/5xv3dePPJ54)

🔟 or rewatch our initial

Log In Register



(http://crcog.org/)



(http://www.ccm-ct.org/)

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### CT Municipal Data

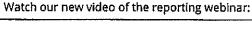
If you have questions concerning your registration or your survey please contact CCM via email at kmunro@ccm-ct.org (mailto:kmunro@ccm-ct org) or via telephone at 203-498-3071.

If you experience technical errors please submit a ticket via our help desk system (https://portal2.ccat.us/helpdesk/welcome/CT+Municipal+Data+Survey+Application)

### Hi Pat.

Welcome to CT Municipal Data. What would you like to do first?

- Continue to FY2017-2018 Municipal Salary Survey (/surveys)
- View Training Slides for September 21st Webinar (/project/modules/surveys/assets/2016-Salary-Survey-Training-Slides-for-9-21-Webinar.pdf)
- Download Salary Survey Data Fields Guide (/project/modules/surveys/assets/CT-Municipal-Salary-Survey-Data-Fields-Guide.pdf)
- Newi Access Municipal Data Reporting Module (/reports)
- View or update my profile (/user)





or watch our complete webinar playlist on youtube (https://www.youtube.com/playlist? list=PLVt5Jw8sT1Z8b\_yTHzeC6AEsYX\_bh8dx1)



(http://crcog.org/)



(http://www.com-ct.org/)

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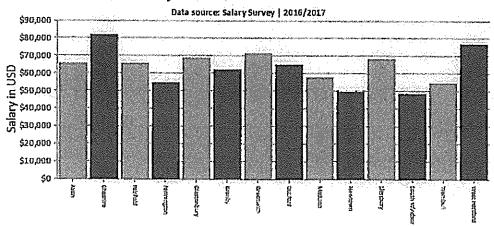
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https://ctmunicipaldata.org/ 1/1

### **Survey Reports**

### **Current Salary: Executive Administrative Assistant**





(http://crcog.org/)



(http://www.ccm-ct.org/)

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Has there been any cost-benefit financial study done as to this proposal? If so, please provide. If not, why not?

Not formally. We are looking at the Feasibility Study and the recommendation from the BlumShapiro and Shared Services Committee recommendations. This provides for more expert assembling of bid packages including liability, insurance, bonds and other legal requirements of the State and Federal governments. It also improves the capacity for research and vetting of products and services. Additionally, it reduces distraction from other professional duties required of purchasing authorities.

Have there been any comparisons of contracts with other communities that have such Purchasing Agents? If so, please provide. If not, why not?

Most communities that currently have Purchasing Agents do not have contracts. They are either part of a Town Hall Union or they are exempt managerial staff.

Why 50%-50% split between the Town and BoE? What are the anticipated splits as to 1) purchasing \$\$'s, 2) no. of purchasing items, 3) time of work breakdown expected between Town versus BoE?

As per the Shared Services recommendation, this will provide cost savings and efficiencies in the long term. It is considered an equal partnership whereby all purchasing decisions will positively affect both BoE and the Town with cost savings, better discounts and no duplication of efforts. The bidding process is centralized as well.

Will there result additional paperwork and/or time delay as to purchases with the new position and what additional costs are anticipated from same?

There is not a concern at this point. We do not anticipate any additional paperwork or delay.

Who will the Purchasing Agent be ultimately responsible to? If the Town or BoE wants to secede from the agreement how will that happen and who will assume the remaining portion of any employment contract?

Please see the organization chart in the Purchasing Agent presentation. This person will be signing a 1 year contract so at this time that is TBD.

What other communities and relatively sized communities have similar combined purchasing agents, and what have been the successes and offsets of such a combination? If there are other community, non-combined Purchasing Agents, what are the financial cost benefits and offsets of those experiences?

Wallingford, West Hartford, Brookfield, New Fairfield and Fairfield all have shared Purchasing Agents. With the exception of Brookfield, these communities have had this position for over 15 years. Brookfield recently decided to add this position. It was in effect beginning July 1, 2016.

All of the above communities have stated that they have realized significant savings especially in fuel and office supplies. It also allows for strategic purchasing and scheduling as well as the ability to obtain better discounts. There were no major challenges to speak of.

What is the reasonably anticipated yearly cost savings expected from the proposed combined Purchasing Agent plan? It is understood that the cost savings will be fungible, but please provide what net positive \$\$ projections and bases have been contemplated to make said proposal? (2017-18 through 2022-23).

Once again you may refer to the Shared Services recommendation whereby streamlining the process allows for closer examination of products and services while also allowing for better coordination and centralization of the bidding process. However, it is very hard to measure. It makes common sense that if you have an organization with a purchasing agent (expert) and you have an organization without, one would expect that the one with the purchasing agent is benefiting from that expertise.

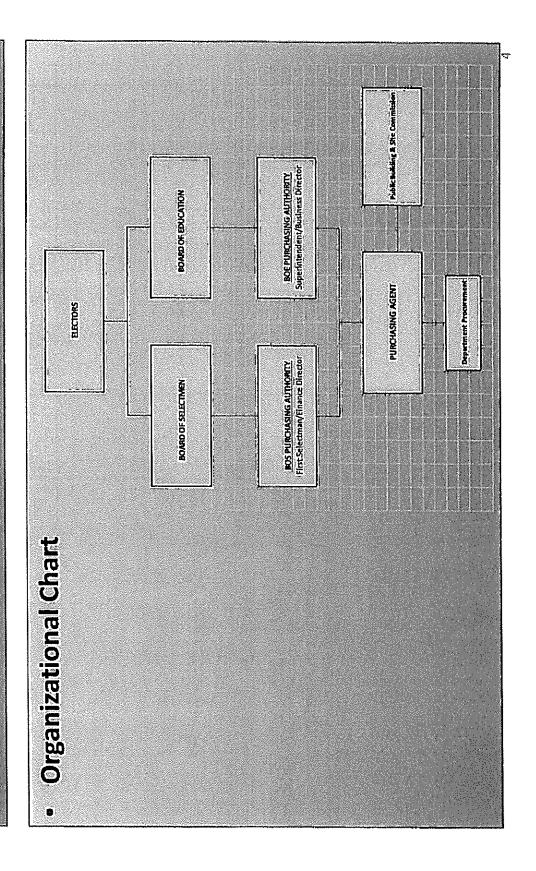
What % of purchases as to Town and Education, presently go through the State of Connecticut consortium respectively (as to Education and Town?) What percentage is expected after the establishment of the proposed Purchasing Agent goes through the State of Connecticut consortium, and what are the monetary differences for each?

Both the Town and BoE use purchasing consortiums. We either use them or a bidding process; whichever is the lower price. There is no set percentage of use. Whatever process produces the lowest price.

What is the anticipated Purchasing total costs to go through the proposed Purchasing Agent from 2017-18 through 2022-23 for each Town and Education entity?

This is unknown at this time.

### PROPOSED PURCHASING AGENT POSITION



Order of Committee established level of importance

Operational Function	Recommendation	Anticipated Benefit
Purchasing	Create a position for a purchasing agent for BOE and municipality.	Provides for more expert assembling of bid packages including liability, insurance, bonds and other legal requirements of the State and Federal governments.  Improve the capacity for research and velling of products and services.  Reduce distraction from other professional duties required of purchasing authorities.
Facilities and ( Maintenance	Have a consultant create a maintenance schedule to be implemented at all BOE and municipal facilities 2 Develop a cost-benefit analysis to understand the annual cost of the currently outsourced custodial maintenance and compare that to the potential cost of providing the same services with in-house personnel.	Regular maintenance will increase the reliability, efficiency, and lifespan of buildings and equipment, while potentially decreasing the costs of current service contracts.
Accounting	Combine accounting functions of the BOE and Municipal Finance Departments, including accounts payable/receivable, payroll, and general bookkeeping. The departments will cross-train employees and have one set of accounting policies and procedures. The Finance Director will oversee all accounting processes.	Will allow Director of Business to focus more effectively on needs germane to BOE operations.  Cross training will create efficiencies by increasing the breadth of expertise of all finance employees, including those serving the municipality.
Human Resources	BOE and Municipal Human Resources departments be co-located in a single space. That these departments maintain facilities that allow for collaboration with necessary departments and dedicated spaces for independent work.	Will promote professional collaboration between BOE and Municipal Employees and improve efficiencies in current practices.
Information Technology	Formalize a collaborative hiring process that takes input from both departments.	Will ensure that new hires are capable of working in a collaborative environment and promote the sharing of skill sets across departments.
Security	Investigations determined that there is curred between NPD and BOE Security. The conficiencies that could be gained at this time.	nmittee did not find any additional

### Purchasing Agent

### Summary

The Purchasing Agent performs a variety of administrative duties relative to the procurement and disposition of supplies, services for all town departments and BOE, negotiates vendor terms and prices, has working knowledge of budget and scheduling requirements, creates and maintains bid documents, and all documentation and reporting required by law.

### **Essential Functions**

- 1. Plans, organizes and supervises centralized purchasing of supplies, materials and services for BOE and Town of Newtown. Receives general supervision from Finance Directors for Town and BOE
- 2. Organizes procedures to receive and process purchase requests
- 3. Reviews all requisitions submitted by Town departments and BOE for purchase order accuracy, cost efficiency and proper accounting identification
- 4. Recommends methods of purchase and negotiates contracts with vendors for purchase of commodities and services; manages service contracts,
- 5. Analyzes and advises on availability and quality of goods, equipment and services
- 6. Prepares specifications, bid announcements and conducts bidding and award functions for purchases; coordinates receipt and acceptance of purchases
- 7. Coordinates Town and BOE printing needs
- 8. Serves as expert resource to all town departments; issues memoranda regarding updated state contract provisions/requirements, develops and revises town-wide Procurement Policy as appropriate and provides training on the Policy
- 9. Accepts and opens all bid documents in accordance with statutory requirements and produces a list of responsive bidders which is forwarded to the awarding authority
- 10. Works with Department Heads to dispose of town surplus supplies, vehicles and personal property
- 11. Maintains all bid document records including bids, bid tabulations, advertisements and addenda
- 12. Maintains index of all fully executed contracts
- 13. Evaluates requests for exceptions to existing procurement policies and makes recommendations to appropriate authority relative to accommodation of the request
- 14. Conducts pre-bid sessions and pre-construction meetings, responds to questions concerning the bidding process, and issues addenda as required to all registered bidders
- 15. Disposes of all bid document records per Records Disposal Schedule
- 16. Assists departments by checking references on potential vendors
- 17. Monitors activity and prepares reports for the BOE and Town Finance Director(s) to submit to state and federal authorities relative to contracts awarded to entities owned/operated by minority/disadvantaged individuals
- 18. Produces procurement-related correspondence such as award/rejection letters, return of bid deposits, and letters of consideration to be presented to the Board of Selectmen.
- 19. Investigates sources of supply for prices and conducts comparative cost surveys

### Qualifications

A minimum of Bachelor's degree in Business Administration, Business Management or a closely related field; minimum five years experience in municipal or business environment; thorough knowledge of purchasing practices and procedures; ability to deal effectively and positively with staff members and vendors; ability to negotiate detailed orders of materials, supplies and equipment; knowledge of Town and State procurement guidelines.

Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

## BDWOND TOWN HALLETANS BUDGET

### SERVICES

- Open 8 am 11 pm, 7 Days
- Closed 7 days per year
- More than 150,000 users per year
- Affordable family entertainment
- Affordable venue for milestone
  - celebrations
    - Space for civic activities Small business support
- . Excellent ratings on Yelp, Google,

### GOOD NEWS

- Board held six visioning sessions
- Rollout of new vision and business plan scheduled for July 1
- Movie price raised to S3 Dec 2016
- Rental prices will increase next fiscal year
- ▶ Day rental revenue Up 61 % since 2012
- 82% or more of operating revenue self-generated, NOT tax \$\int (FY15/16, 16/17)\$

### CHALLENGES

- Expensive due to age and deferred maintenance
- Technology upgrades require higher expenses in some cases
- Revenue for some business lines has been flat
  Heavier building use results in

greater maintenance expenses and

demands on small staff

Greater investment needed to take business to next level

otal/Projected Town Employee Total Town Kpenses Contribution <sup>1</sup> Benefits <sup>2</sup> Contribution	35,000       49,615       84,615         75,000       54,972       129,972	95,000 60,315 155,315
Total/Projected To Revenue Ex	16     574,544     562,183       17     631,300     609,300	635,476
INV	15/16	17/18

<sup>1</sup>number included in total revenue

<sup>2</sup> remainder of town contribution pays benefits for 4 full-time employees

EDMOND IOWN HALL BOARD OF MAINAGERS				
SPECIAL REVENUE FUND - REVENUE / EXPENDITURE REPORT				
PER AUDITED FINANCIAL STATEMENTS **				***************************************
	2011-12	2012-13	2013-14	2014-15
Revenues:	*	*	*	*
Charges for services/investment income/contributions	509,573	411,341	594,160	545,697
Town contribution	221,946	202,285	140,556	99,567
Total revenues	731,519	613,626	734,716	645,264
Expenditures	641,205	646,730	719,655	<i>2</i> 72,777
Excess (deficit) revenues over expenditures	90,314	(33,104)	15,061	(132,008)
Beginning fund balance	274,435	364,749	331,645	346,706
Ending fund balance	364,749	331,645	346,706	214,698
@ - Includes \$200k in capital expenditures	apital exper	nditures	******	

								ල		4				
			2017-18	Estimate	540,540	155,315	695,855	873,615	(177,760)		213,493	35,733		
•••••			2016-17	Estimate	554,600	129,628	684,228	670,728	13,500		199,993	213,493		
	Z		 2015-16	*	529,354	84,615	613,969	628,674	(14,705)		214,698	199,993		

2017/2018 Budget Review

Programms and Omitreach Addendum February 6, 2017

# Over ST. Booth Lordy

Programs and Outreach are woven throughout the Strategic Plan

Hands-on educational opportunities

Special needs offerings

Partnerships with preschools

MakerSpace offerings

Partnerships with community groups

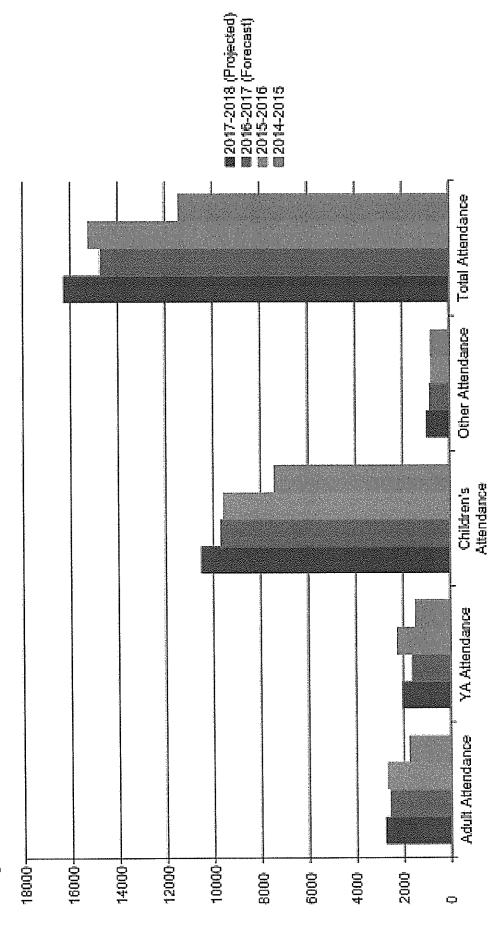
Partnerships with Business Community

# 

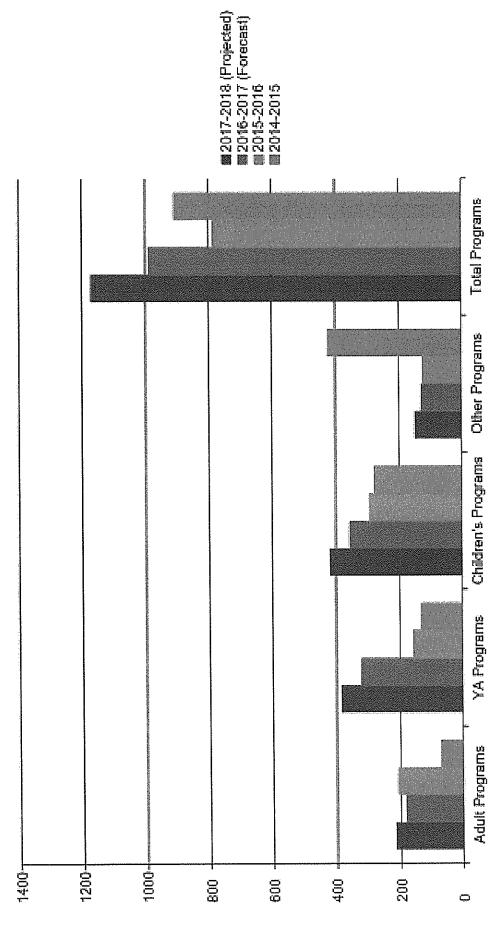
### Maker Space Programs

- In 2016 (calendar year), more than 670 people attended chbMAKERS programs
- Programs have included children, teens, and adults
- Technologies used range from 3D printing to sewing machines to programmable circuit boards
- Maker Space will be expanded using a state grant and funds from our Fashion Show fundraiser
- Programs will continue and increase in scope and number

# Ser Land Corporation of the Corp



# Cyrenius H. Booth Library



### PROPOSED BUDGET FOR YEAR 2017/2018 DRAFT

Periodicals Total Programs	Other Grants	Total Databases	Total Books-spec, funds	Binding/misc.	Bibliomation	Total AV Software	contractual Services	Maintenance	LIBRARY OPERATIONS	Total Personnel	Social Security	Salaries		EXPENSES	INCOME SUBTOTAL	Total Investment Income	Restricted Funds	INVESTMENT INCOME Knotts Estate Hawley Trust	Fund Raising Other Total Fund Raising	Bequests/gifts	Annual Fund Drive Turkey Trot Road Race	FUND RAISING	Total Operations	Photocopy Revenue	Fines & Misc. Sales	SNOFFARREDO	Ciner Grants	Town of Newtown	GRANTS State of Connecticut	INCOME	
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S 17,639,28		5 8,000.00		S 55,895,88		\$ 13,007.92	4	S 1 781 49		8					S 110,000.00	41			S .				(S)				5 110,000,00			1.1111111111111111111111111111111111111	Actual 15/16
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\$ 34,500.00	\$ 7,500.00	\$ 2,000.00	\$ 742,00	\$ 119,500.00	43,683,66	\$ 32,617.00	\$ 45,000.00	5 1,300,00 5 4,825,00	1 <b>6</b> 7 (	\$ 1,074,340.00 \$	\$ 62,990.00	\$ 823,400,00 \$ 187,950,00	ห <i>เ</i>		\$ 1,620,842.00 \$ 8	\$ 2017,100	\$ 742.00 • 65.742.00	5 14,000.00 S 41,000.00	 \$ 140,000.00	s 15,000,00	\$ 62,500.00	s 2000000	\$ 32,500.00 \$ -	S 4,500,00	\$ 21,000.00		4	\$ 1,272,100.00 \$ 117,500.00	s 3,000.00		Budget 16/17 Combined

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DRAFT	PROPOSED BUDGET FO
	R YEAR 2017/2018

EXPENSE TOTAL	Postage/petty cash Professional Services Supplies Working contingency Total Administration	Fund Raising Annual Fund Drive Turkey Trot Road Race Bequests/gifts Fund Raising Other Fund Raising Total **	ADMINISTRATION Committees	Supplies Confractual Services Electricity Heat Maintenance Telephone Waler Equipment Total Occupancy	Professional Development Technology (including CEN costs) Total Library Operations
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<sup>\*\*</sup> Detailed breakout avaltable beginning 16/17

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2/6/20176:54 PM

TOWN HALL SOUTH 3 MAIN STREET NEWTOWN, CT 06470 TEL. (203) 270-4340 FAX (203) 270-4333



### CARL SAMUELSON ASSISTANT DIRECTOR, PARKS

### PARKS AND RECREATION DEPARTMENT

### PARKS AND FIELDS REPORT

TO: Newtown Parks and Recreation Commission,

Amy Mangold, Director

FROM: Carl Samuelson, Assistant Director - Parks

DATE: February 14, 2017

RE: Monthly park update and field report

The crew has been making progress on projects although recent rounds of ice and snow have kept everyone busy plowing and moving snow.

<u>Dickinson Park:</u> The parking lot work has been suspended here until the spring. Only the finish course of asphalt remains on the back parking lot. The ice rink has been opened when weather allows.

Orchard Hill: No new news here.

Lake Lillinonah: No new news here.

Glander Fields: No new news here.

<u>Liberty Fields</u>: Fields here are quiet for the winter. The meadows will be cut as soon some of the snow is gone, assuming the ground is still frozen.

<u>Oakview</u>: We were able to apply a second wintergreen application. We will be overseeding here as early as possible. We were also able to get the burlap protection in place for the boxwood hedge.

Tilson Field: No new news here.

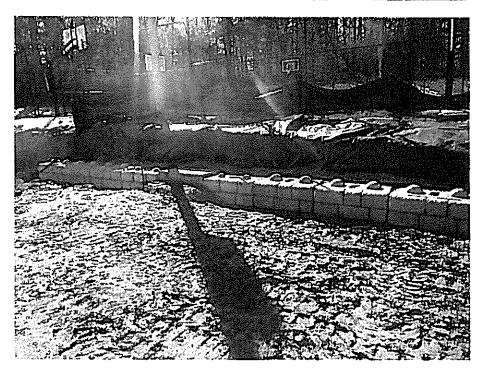
Treadwell Soccer/Softball: These fields are quiet for the winter.

Walnut Tree: Things are quiet for the winter here.

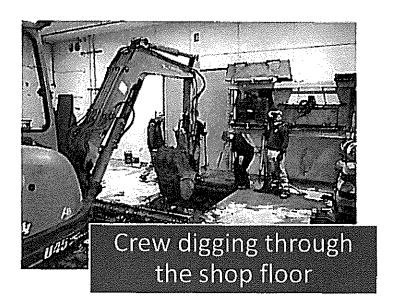
<u>Treadwell Park:</u> We are currently working on the retaining wall at the basketball court. The wall will greatly allow for a wider parking area as well as eliminate the erosion issues associated with the basketball court.

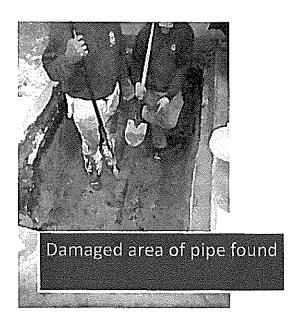
We are waiting on parts to complete the pool pump rebuilds.



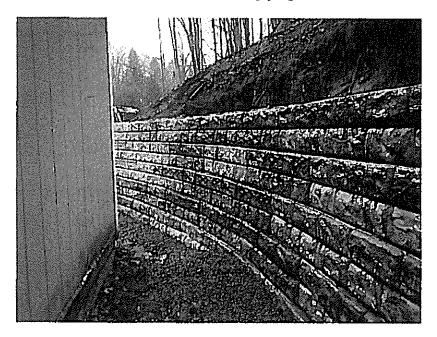


<u>Fairfield Hills</u>: The ice skating rink is open here and will be as long as weather allows. Bathroom and locker room renovations continue at the shop. A failed cast iron drain line beneath our maintenance building was located and repaired.





<u>Eichlers Cove Marina:</u> Extensive grading and retaining wall work has been taking place, although the recent heavy snow will stop progress for a while.





**NHS Fields:** Wintergreen has been applied here. A second application will go out if we have open turf later this winter, but all is quiet for now.

**Dog Park:** Things are quiet for the winter.

### Staff:

 168 hours of vacation/sick/personal/injury/discipline hours were used out of 1920 potential work hours in the past month. This represents a 8.75% loss in workforce.

# MEDICAL SELF-INSURANCE FUND

### Employee Medical Benefits Board Regular Meeting Monday, February 6, 2017

- increased by 2% (over prior year) for the 2017-18 budget year. employer contributions to the medical self-insurance fund be ...moved to recommend to the Board of Finance, that the
- Based on review of medical claims up to January 2017; review of medical self-insurance fund activity projected up to fiscal Joseph D. Spurgeon's (Senior Health Benefits Consultant year end 6/30/2017 & 6/30/2018; and benefits consultant at Milliman) claims projection.

# NEDICAL SELF-INSURANCE FUND

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	247,000	226,000	168,000	198,000	190,000	266,000	242,000	246,000	279,000	262,000	304,000	215,000	2,843,000	KJ %		
- 1	722,000	764,000	611,000	812,000	694,000	739,000	596,000	1,000,000	677,000 356,000	1,025,000	1,147,000	709,000 924,000	8,684,000	75% JAN=	26%	
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	1111.3	<u>фир-13</u>	Sep-13	Oct-13	Mov-13	Dec-13	Jan-14	702 000	Mar-14	Apr-14	May-14	11111-14 462000	3523000	70LC		
TOWN	275,000	238,000	389,000 493,000	180,000	276,000	280,000	546,000	721,000	856,000	739,000	623,000	803,000	8,798,000	73%		
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# MEDICAL SELF-INSURANCE FUND

-		2%						:	22%
AN 31, 2016	3,166,000	12,104,546	2,601,000	742,000	15,000	14,374,375 (5.5%)	1,050,000	55,000 15,479,375	3,149,171
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I OWN OF NEW LOWN MEDICAL SELF INSURANCE FUND ANALYSIS @ JAN 31, 2016 FISCAL YEAR 2017 - 2018 FORECAST	ESTIMATED FUND BALANCE @JULY 1, 2017	ESTIMATED.REVENUES EMPLOYER CONTRIBUTIONS: MUNICIPAL EDUCATION	EMPLOYEE CONTRIBUTIONS: MUNICIPAL EDUCATION	RETIREE/COBRA/AGENCY CONTRIBUTIONS: MUNICIPAL EDUCATION	INTEREST EARNED ON INVESTMENTS TOTAL REVENUES	ESTIMATED EXPENSES CLAIMS/NAF: MUNICIPAL EDUCATION	ADMINISTRATIVE FEES: MUNICIPAL EDUCATION	CONSULTANT FEES TOTAL EXPENSES	ESTIMATED FUND BALANCE @JUNE 30, 2018 25% OFTOTAL CLAMS =
an 31, 2016	2,743,000	11,848,000	2,553,000	742,000	10,000 15,153,000	FROMCLAIMS 13,625,000 ANAIYSIS	1,050,000	55,000 14,730,000	3,166,000 23%
TOWN OF NEWTOWN F INSURANCE FUND ANALYSIS @ JA FISCAL YEAR 2016 - 2017 FORCAST		3,163,000 8,685,000	353,000 2,200,000	350,000 392,000		:			3,406,250
TOWN OF NEWTOWN MEDICAL SELF INSURANCE FUND ANALYSIS @ JAN 31, 2016 FISCAL YEAR 2016 - 2017 FORCAST	FUND BALANCE @ JULY 1, 2016	ESTIMALED BEVENUES. EMPLOYER CONTRIBUTIONS: MUNICIPAL. EDUCATION	EMPLOYEE CONTRIBUTIONS: MUNICIPAL EDUCATION	RETIREE/COBRA/AGENCY CONTRIBUTIONS: MUNICIPAL EDUCATION	INTEREST EARNED ON INVESTMENTS TOTAL REVENUES	ESTIMATED EXPENSES CLAMS/NAF: MUNICIPAL EDUCATION	ADMINISTRATIVE FEES: MUNICIPAL EDUCATION	CONSULTANT FEES TOTAL EXPENSES	ESTIMATED FUND BALANCE @ JUNE30, 2017 25% OFTOTAL CLANS =

# MEDICAL SELF-INSURANCE FUND

### FUND BALANCE/RESERVE:

### PERCENT OF TOTAL ANNUAL CLAIMS:

Medical IBNR\*\*

Aggregate Stop Loss

Budget Stabilizaton

25.5%

8.0% (1 month claims) 12.5% (1/2 corridor to 125%) 5.0%

\*\* Incurred (claims) but not reported.

Newtown: Town and Board of Ed Claim Projection Model		1			2.55	2/5/2017
Experience	In-Force Anthem '16-		Initial Kenewal	) (		
Thru:	Dec-15	-	De	100		
Gross Paid Claims	\$ 12,250,0 \$ (158,9	950, 656,		(223,178) 40.4%		
ns	12,101	053	\$ 12,319	12,319,826 1.81%		
Experence Period Contracts Adjusted Claims PCPM	9,2 \$ 1,302.	318		1,342.76 3.11%		
	NOTE: ABC Removed \$602K Claimant	D				
Experience Large Claim Data						
Members Over \$50K (s-count)	3,990,707 34 mbrs		\$ 3,687,374 41	41 mhrs		
Of Those Over \$50K Also Over \$175K (\$-Count)	1,104,605	1 mbrs	\$ 748,165 3	3 mbrs		
Claims in Excess of \$175K	5/3,505	-				7
Claim Modeling	Anthem's Result		ABC Trend			
Trend Months:	18	- 70	18	1 242 78		
Adjusted Claims PCPIM	, , ,	10%	÷	8.51%		
Applied Trend	ြိ	9.3%	•	13.0%		
IS PCPM	\$ 1,423.26	26	S	1,517.72		<del></del>
Margin Trended Claims with Margin	1,423.	1.00	S. 1.5	1.00 1,517.72		
	•	772		758		
	s 13,185,1	104	\$ 13,805,186	15,186		
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						680
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		7	and Amelia			

### 2017-18 Budget

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	Board of		Board of	Total Pension				% ARC to Total	Pension Asset Valuation (two	
	Selectmen	Police	Education	Contribution \$ Change	\$ Change	%	Total Budget	Budget	years prior)	Comments
2012-13	306,456	517,812	421,807	1,246,075			106,146,838	1.17%	28,660,927	
2013-1.4	272,205	548,620	365,780	1,186,605	(59,470)		110,069,827	1.08%	28,132,039 Fixed fla	28,132,039 Fixed flaw; 8% to 7.5%; wage to 3%
2014-15	354,822	615,427	402,958	1,373,207	186,602		111,066,204	1.24%	30,197,472 Prior actuarial losses	tuarial losses
2015-16	373,516	586,601	462,620	1,422,737	49,530		111,730,513	1.27%	34,641,654 Investme	34,641,654 Investment gain reduced actuarial losses
2016-17	467,138	685,944	534,733	1,687,815	265,078		114,182,379	1.48%	35,641,996 New mortality tables	ortality tables
2017-18:	495 371	814 974	574 958	1.885.303	197.488		116.371.624 (b)	1.62%	34,706,794 Actuaria	34,706,794 Actuarial loss on assets valuation
Per Pension Committee Recommendation after the Interest Rate/Actuarial Euroling Study (a)	557,346	886,029	630,048	2,073,423	385,608		116,371,624	1.78%		
I diffuiring occurs fut										:

<sup>(</sup>a) Using a reduced interestrate assumption (from 7.5% to 7.0%) and the Entry Age Normal Cost Method to be adopted over a three year period. (b) Per BOS / BOE proposed

2016-17 actuary comments

### TOWN OF NEWTOWN PENSION PLAN

C)

### II. GENERAL COMMENTS

The July 1, 2015 valuation report was prepared on a group of 132 active members in the Selectmen's accounts, and 208 members for the Board of Education.

average salary increases at slightly less than 3% for continuing members. For the Board of Education, the 208 number represents a decrease of one (1) members, after a large increase last year. The total B.E. salary base increased by less than 1%, with continuing members rising just The Selectmen's group active membership increased by three (3) from last year's report, with

The recommended contribution levels for 2016-17 rose sharply, however, despite the overall positive actuarial experience from the participants.

noticeable actuarial loss on the valuation asset yield of 5.26%, however this was largely offset by calculation process, to conform the method better to acceptable actuarial practice, however the The main cause of the increase was a change in actuarial assumptions. There was also a the gains from the participant experience. (We did make a slight change in the blended change had little effect on the actual results.)

As we discussed last year, the mortality assumption for retirees has been modified to reflect both improved mortality from recent studies future expected increases in life expectancy. The overall however because of the strong funded position of the plan these were leveraged into increases of increases in normal cost and liabilities from the change was about 5% for the Town Plan 20% and more in the recommended contribution.

from Trust asset performance and gains on participant experience, had the net effect of reducing \$81,118 on the Board of Education side. The remaining actuarial experience, including losses We have isolated \$87,188 from the change in assumptions in the Selectmen's groups, and the required contribution by \$2,600 (or holding down the increase from the change in

### 2017-18 actuary comments

### TOWN OF NEWTOWN PENSION PLAN

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### II GENERAL COMMENTS

The July 1, 2016 valuation report was prepared on a group of 119 active members in the Selectmen's accounts, and 202 members for the Board of Education.

with average salary increases at slightly less than 4% for continuing members. For the Board of Education, there was a decrease of six (6) active members. The total Board of Education salary The Selectmen's group active membership decreased by thirteen (13) from last year's report, base increased by 2.4%, with continuing members rising 5.30%.

Both groups experienced significant turnover that helped hold down the recommended contribution level for 2017-18, however other factors still lead to noticeable increases.

of only 2.98%. Against the assumed yield of 7.5%, the losses generated added to the contribution level in the amount of \$65,005 for the Selectmen's group and \$47,206 for the Board The main cause of the increase was an actuarial loss on valuation assets, which produced a yield

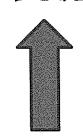
The remainder of the plan experience from salary changes, terminations, new members and other performance been neutral, the annual contribution recommendation would have decreased from demographics helped offset the asset losses to some extent. In other words, had the asset

Town of Newtown Pension Plan

Interest Rate and Actuarial Funding Method Study

(November, 2016)

After discussions with members of the pension board, as well a review of current practices and modify the actuarial calculations in such a way that will lead to a better funded plan – and one methods, we have prepared various calculations for discussion. The goal is to potentially that attempts to fairly allocate the costs of providing the promised pensions to today's taxpayers as well as tomorrow's.



Why are we considering changing the current methods and assumptions?

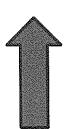
Let's start with the interest rate assumption, which is 7.5%. In today's markets, this rate is seen as being too high, or at least too optimistic. The historical returns for this trust fund have not lived up to that mark – the net annualized yield over the last 10 years is 3.86%

The lower the interest rate assumption, the higher the current cost is to the Town to pay for the plan's benefits. The ultimate cost to the plan doesn't change much because of the interest rate assumption, other than the timing of the contributions and the opportunity to earn more or less earnings in the fund depending on the size of the deposits.

If the plan continually has actuarial losses because it is assuming too high a return, effectively what you are doing is pushing the funding of today's benefits onto a later generation. We are trying to realistically cost out this plan to avoid that result.

An argument could be made to reduce the interest rate much lower than 7.0% - perhaps 4% since that's what the fund earned, perhaps even less because that's the "risk free" return rate

We have chosen 7% to study and recommend because we feel it is attainable over the long term — and the plan is certainly a long term obligation even though it is currently closed (or being closed) to new members. Some currently active members could still be collecting benefits 70 years from now.



We have also chosen 7% because it puts Newtown in a range that your auditors, and the financial statement reading segment of the public, can be comfortable with. Part of the reason this is true is that a 7% assumption puts you in line with most municipal plans of your size. There are some larger plans that are still using rates even higher than 7.5%, but they are also coming under attack from the public for unrealistically low-balling their liabilities.

Regarding the funding method, we have used the Projected Unit Credit (PUC) method for more considered barely "acceptable", while the method we want to change to, the Entry Age Normal governing bodies (such as the Conference of Consulting Actuaries (CCA)), the PUC method is than 20 years, however based on changes in GASB and recommendations from actuarial (EAN) method is considered a "best practice".

Add to that the GASB disclosure standards, that require the EAN normal costs and liabilities be used for consistent financial reporting, and it seems like a reasonable and necessary change.

### What's the difference between these two funding methods?

The Projected Unit Credit (PUC) method tries to measure what portion of the ultimate pension benefit is being accrued each year, and assigns a cost to it called the normal cost. The portion accrued in prior years is called the accrued liability. The Entry Age Normal (EAN) method also looks at the ultimate pension benefit, but apportions the cost on a level percentage of pay basis, rather than a discounted level dollar basis.

The end result of all that technical talk is that the PUC produces lower normal costs and liabilities in the early years of a participant's career than the EAN does, and conversely backloads more of the costs into the later years.

labilities are a lot higher than the PUC liabilities, while the normal costs right now are about the Because Newtown's plans are mature with older active members on average, the EAN accrued same. In a few years the PUC normal costs will probably be much higher than the EAM.

sooner, not only will later contributions naturally be lower, but it also gives the trust assets a The Entry Age Normal method is seen as a more conservative approach to pension funding, although in the end we wind up in the same place. Again, if there are higher contributions chance to earn more income to help fund the plan.

### What are the effects of these proposed changes?

The Town is already looking at a pretty steep increase in the recommended contribution for 2017-18 based on the current methods and assumptions — almost a \$200,000 increase due mainly to trust asset losses and salary increases. Taken all at once, the change to 7.0% would add \$416,668 to the recommendation. The CCA best practices allows for a transition period such that only a portion of the increase would be considered "required" in the first year, with a three year phase in. If this policy was followed, for 2017-18 an additional \$138,889 could be added to the valuation contribution. It would be understood that the "add on" amount would double in 2018-19, and for 2019-20 the full impact of the change would be felt.

2047 10 Appro	TOWN O	F NEWTOWN PENSION	TOWN OF NEWTOWN PENSION PLANS - RECOMMENDATIONS FOR 2017-18 FISCAL YEAR	TIONS FOR 2017-18 FIS	CAL YEAR
Valuation Report	<u>-</u>	SELECTIMAN	BOARD OF ED.	POLICE PLAN	TOTAL ALL DB PLANS
201	2016-17 Budget	\$467,138	\$534,733	\$685,944	\$1,687,815
7201	¥2016 Valuation Proj.	\$495,371	\$574,958	\$814,974	\$1,885,303
a	Projected Unit Credit (PUC) Calculations at 7.0%	Calculations at 7.0%			
	Immediate Adoption	\$604,451	8687,986	\$1,009,534	\$2,301,971
Inci	Increase from change	109,080	113,028	194,560	416,668
T	Three Year Adoption	531,731	612,634	879,827	2,024,192
Inc	Increase from change	36,360	37,676	64,853	138,889
	Entry Age Normal (EAN) Cost Calculations at 7.0%	st Calculations at 7.0%			
	Immediate Adoption	\$681,297	\$740,227	\$1,028,138	\$2,449,662
inci	Increase from change	185,926	165,269	213,164	564,359
The	Three Year Adoption	557,346	630,048	886,029	2,073,423
inci	Increase from change	67,975	55,090	71,055	188,120
迎	Difference between change to	to PUC 7% and Entry Age at 7%	ge at 7%		
	Immediate Adoption	\$76,846	\$52,241	\$18,604	\$147,691
	Three Year Adoption	25,615	17,414	6,201	49,230

Note: Increase from changes based on 2016 Valuation Projection amounts

Full reports can be found on the town website under the Finance department, under pension reports:

www.newtown-ct.gov/finance-department/pages/pension-reports